NORTHERN LIGHTS
COMMUNITY DEVELOPMENT
CORPORATION

ANNUAL REPORT 2026





Effective
COMMUNITY ENGAGEMENT





NORTHERN LIGHTS
CASINO

SIGA



NORTHERN LIGHTS
COMMUNITY DEVELOPMENT
CORPORATION

THE CORPORATION IS GUIDED BY FOUR FUNDAMENTAL PRINCIPLES:

Equity
Transparency
Accountability
& Integrity

GOALS AND OBJECTIVES

The goals and objectives of the Northern Lights Community Development Corporation are "to facilitate the distribution of a portion of net proceeds derived from the Northern Lights Casino (or any successor thereof) located at the Peter Ballantyne Reserve No. 220, for charitable purposes to First Nations and Non-First Nations charities and organizations in the community in which the Corporation is located and in the surrounding areas (Bylaw No 1, Northern Lights Community Development Corporation, p.2)."

MISSION STATEMENT

The Northern Lights Community Development Corporation (NLCDC) mission is to promote the well-being of communities and organizations through financial contributions.

VISION STATEMENT

To achieve healthy, prosperous, and sustainable communities.

NLCDC CHAIRPERSON MESSAGE

On behalf of the Board of Directors of the Northern Lights Community Development Corporation, I am pleased to present the 2026 Annual Report.

As part of our diligence, the 2026 annual report includes a copy of the financial statements, along with a comprehensive list of projects supported throughout our catchment area and managements reflection on the past year and version for the future.

> "We have grown the CDC from modest beginnings to the place we are today and are proud of how far we have come."

Throughout this year's annual report, we are pleased to share with you some highlighted projects that have impacted communities in our catchment area.

I would like to take this opportunity to thank the outgoing board members for their service, Chief Beatty, Chief Chaboyer and Chief Constant.

We also would like to recognize the retirement of our previous office staff Judy Quon and Jocelyn Longjohn and thank them for their service.

This past year has seen us restructure our office administrative staff to continue to maintain the highest level of accountability and transparency within our operations.

This past year, saw the hiring of Geoff Despins to lead the organization going forward. Our Board of Directors has welcomed Geoff along with his new administrative team. We have grown the CDC from modest beginnings to the place we are today and are proud of how far we have come. The strength of Geoff's diligence, accountability and his wealth of experience has been welcomed in all our communities.

Our partner, the Northern Lights Casino shares profits with our First Nations and Not-For- Profits within our catchment area. This includes 41 First Nation and Tribal Councils, as well as the city of Prince Albert, the RM of Prince Albert and RM of Buckland.



This past year, the CDC received record numbers in terms of gaming revenue. In 2026-2027, the CDC received over $13.8 million to support community investments. We received a significant number of requests for funding this year, awarding 440 grants, sponsorships and donations to assist partners and community-based organizations in our communities. This represents over 95% of available funding allocated for 2025-26.

Looking ahead, we see opportunities for growth. With the huge expansion of the Northern Lights Casino in Prince Albert well past the half way mark, we recognize that our two organizations can continue to lead community development for decades to come.

The open door policy at our NLCDC office is part of our ability to extend an olive branch to our communities, from the minute you walk through the front door of our office.

We will to continue to focus on supporting community enhancements, building solid relationships with those that we serve and continuing to be a community leader with our actions and commitment to reconciliation.

Respectfully,

Brian Hardlotte
NLCDC Chairperson

NLCDC BOARD OF DIRECTORS



BRIAN HARDLOTTE

Brian is a member of the Lac La Ronge Indian Band. He served in the capacity of councilor for his community of Stanley Mission and then went on to serve as a Vice Chief for two terms. He is now serving his second term as Grand Chief of Prince Albert Grand Council.



TYSON BEAR

Tyson Bear is a proud member of the Flying Dust First Nation. He has worked for Flying Dust in the areas of Recreation, Operations and Maintenance and Housing. This is his First term as Chief of his community.



CHRISTOPHER JOBB

Christopher is a member of the Peter Ballantyne Cree Nation. He was elected PAGC Vice-Chief in October 2016 and is currently into a third term. Christopher is also a business diploma graduate and an entrepreneur.



JOSEPH TSANNIE

Joseph is currently serving as the Vice Chief of the Prince Albert Grand Council. He is a member of the Hatchet Lake Denesuline Nation. Vice Chief Tsannie is responsible for various portfolios within PAGC. His main focus has been in youth development, environmental protection, sustainable extraction of natural resources in the north and viable economic ventures.



CHRISTINE LONGJOHN

Chief Christine Longjohn, Sturgeon Lake First Nation, Treaty 6. Had served her Nation for 35 years. She started in the Leadership position in 2016, served two terms as Band Council. Elected as the First Women Chief of Sturgeon Lake in May of 2022 and was re-elected in March 2025. Chief is committed to improving the lives of the Nation.



LOREN SPROAT

Loren Sproat brings with him a wealth of community involvement, decades of leadership, management, marketing, promotions, and event experience in Prince Albert and throughout Saskatchewan.



EDWIN ANANAS

Now serving his second term as Chief of the Beardy's & Okemasis Cree Nation (BOCN), Chief Ananas has built a good understanding of the issues affecting First Nations' people. His mandate as Chief has centered around addressing the housing crisis in his community, standing up against drugs and violence and working with his people to settle claims. Claims which, have not only benefited BOCN, but many other Nations. He has a large amount of experience with boards and commissions, which will help in his NLCDC board role.



NORMA BEAR

My name is Norma Bear from Shoal Lake Cree Nation. I have been a high school teacher for many years. My husband and I enjoy travelling, golf and being at our RV during the summer. We love watching our grandkids play hockey.



NLCDC BOARD OF DIRECTORS



GORDON IRON

Gordon Iron is the Chief Executive Officer of the Meadow Lake Tribal Council (MLTC). A member of the Canoe Lake Cree First Nation (CLCFN.) Gordon has been with MLTC since 1991.



EILEEN MACDONALD

Eileen MacDonald is a Denesuline member of Black Lake First Nation (BLFN). She is a certified Social Worker with 30+ years of experience in Education Administration, and is currently working as the Band Manager for BLFN. Eileen's whole career has revolved around working with her people. She wanted to work with her community to become self-sufficient for their youth and people of Black Lake. Eileen sat on the NLCDC Board previously as the rep for the Athabasca Sector. Her prior knowledge of NLCDC, and of First Nation issues makes her a good fit for the board and its mandate.



GREG DIONNE

After a very successful 27 year career in the property management business; Greg served as a City Councilor for nine years before being elected Mayor in the City of Prince Albert. Greg is currently managing his consulting business.



MARGARET MICHEL (ELDER)

Elder Margaret is a member of the Peter Ballantyne Cree Nation. Margaret worked as a Teacher Assistant for years before returning to university . She graduated in 2005 with a Bachelor of Arts in Indigenous Studies at the University of Regina. Margaret serves as an Elder for various traditional gatherings and groups within the Prince Albert Grand Council.



SAM ROBERTS

Sam H. Roberts is a long-serving Councillor in La Ronge with over 20 years of leadership experience and more than 30 years of service with the Lac La Ronge Indian Band. He has demonstrated a strong commitment to community development, governance, and public service Sam is fluent in the Cree language and is deeply connected to Woodland Cree culture. He holds an educational background in Power Engineering, which complements his practical and leadership experience in community infrastructure and development. Sam is a devoted family man, married with four children, and continues to be actively involved in strengthening his community through collaboration, cultural preservation, and sustainable growth.

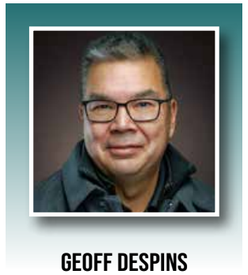


ANITA PARENTEAU

Currently serving as a Councilor of her home community Sturgeon Lake First Nation. She is of Cree/ Métis descent, married and has five children & seven grandchildren. She has a degree in Indian Social Work. "Since my education journey started, I've always wanted to help people. I've been doing this as a social worker, and as a band Councillor for three terms." She was recently voted in as the Chair of the PAGC Women's Commission. Her compassion for people and political experience make her a good asset for the board.



NLCDC GENERAL MANAGER'S MESSAGE



GEOFF DESPINS
General Manager, NLCDC

Geoff Despins, a member of the Lac La Ronge Indian Band, has been employed with PAGC since 1998. In April 2025, Geoff took the lead as the Northern Lights Community Development Corporation General Manager. Prior to NLCDC, Geoff was the Director of Prince Albert Grand Council Urban Services.

As General Manager of the Northern Lights Community Development Corporation it is with great pleasure, that I present the 2026 Annual Report for your review and consideration.

The Northern Lights Community Development Corporation receive 25% of the net profits from the Northern Lights Casino in Prince Albert.

Through our partnership with Northern Lights Casino we are able to provide funding for our 41 First Nations, as well as Not-for-Profit organizations that are within our catchment area.

With our outstanding administrative support team and Board of Director's diligence, we can assist organizations with their funding application, walking them through the process.

Our pillars are four fundamental principles, equity, transparency, accountability and integrity. The application of these principles has a huge positive impact on community initiatives and potential funding approvals for the betterment of all.

> "This year we recognized that keeping our communities and partners informed is key to maximizing our efficiency."

Last year, we set a goal, to deliver at least 70% of our $13.8 million community allocation for 2026-27. We far exceed this target. Through community visits and engagement, we managed to disperse over 95% of funding allocated to our communities.

The CDC's strategic plan for the upcoming year will be to work on positive progress and exceed our previous goals. We also plan to build policy around our legacy fund and get access to those funds to our partners during the 2026-27 fiscal year.

As part of our ongoing diligence and analysis of the CDC's operation for the fiscal year, we are setting a goal of dispersing 80% of allocated funding. Our team continues to achieve an ongoing positive impact to operate at a high level of efficiency.

This year we recognized that keeping our communities and partners informed is key to maximizing our efficiency. We met with most of our community partners and leaders in their communities. It's wonderful and rewarding seeing the positive impact the NLCDC has in our catchment area.

I would like to thank our Board of Directors for their unwavering support throughout the past year. I would also like to take this opportunity to applaud our administration team through their hard work and dedication, as we continue to be ambassadors of the communities that we serve.

We take pride in ensuring the community recognizes that our door is always open for discussion about their worthwhile initiatives.

With that mindset, we will continue to be focused on making a difference and leaving a lasting legacy for years to come.

With commitment to our community:

Geoff Despins



General Manager, NLCDC

NLCDC STAFF



JORDAN HENRY
Financial Controller, NLCDC

Jordan Henry, from Montreal Lake Cree Nation, convocated from the Edwards School of Business with a Bachelor of Commerce degree in 2007. He draws on his experience 20+ years of working with First Nation communities and leaders, delivering clear and reliable financial insight. Helping all parties make confident decisions through accuracy, communication, and long-term partnership.

As financial controller of the NLCDC, it is with great pleasure that I present the 2026 Auditor's Report and Audited financial statements in this year's annual report.

Our entire administrative team has focused on ensuring that the available funding has been dispersed to our 41 First Nations, Tribal Councils and Not-for- Profit groups.

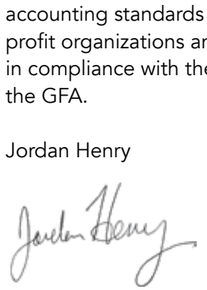
> "As an administrative team, we are pleased to confirm that we have dispersed more than 95% of the allocated funding available."

Gaming revenues reached a new record high of $15,043,396 in 2025-26 fiscal year. As an administrative team, we are pleased to confirm that we have dispersed more than 95% of the allocated funding available to our communities and partners, while maintaining an operating budget of under 8% of total revenues for 2025-26.

The Corporation's financial position remains very strong with restricted funds of $3,701,127 and legacy funds of $5,151,987 leaving the Corporation in a very secure position to meet our community's funding needs.

As part of our transparency, we worked closely with our independent auditors, to prepare an accurate and unqualified financial statements. The financial information is fairly presented in accordance with Canadian accounting standards for not-for-profit organizations and NLCDC is in compliance with the provisions of the GFA.

Jordan Henry



Financial Controller
NLCDC



BRITTNEY REYNOLDS
Executive Assistant, NLCDC

Brittney Reynolds, from Cumberland House Cree Nation, is an office-admin pro with a talent for keeping workdays running smoothly. Armed with her Office Administration Certificate and a calm, get-it-done rhythm, she brings clarity, organization, and heart to every team she supports.





HIGHLIGHTED Projects

Buffalo River Dene Nation
ROAD GRADER

Buffalo River Dene Nation continues to face challenges in maintaining and repairing community roadways with its existing road grader. Given the importance of reliable transportation links within the Nation, it is essential to ensure safe road conditions throughout all seasons. Road maintenance activities, which include snow removal, grading, and year-round access improvements, are critical to supporting residents and community services.

With assistance from the NLCDC, necessary repairs to the community grader were completed. This ensured that roads in Dillon, St. George's Hill and Michel Village remain safe and accessible throughout the year. Well-maintained roadways support essential school bus routes, emergency response services, and everyday travel for community members. Reliable and safe transportation infrastructure contributes directly to a stronger, more connected community.

Recognizing the ongoing challenges associated with maintaining roads in this remote northern region, the NLCDC also provided a written endorsement outlining the fundamental roadway infrastructure needs of the area.

By investing in critical transportation infrastructure and equipment, Buffalo River Dene Nation is working to enhance community safety, improve accessibility, and strengthen the quality of life for residents across the region.

BUFFALO RIVER
DENE NATION









PBCN Deschambault Lake
STUDENT CLASS TRIP SUPPORT

As part of its ongoing commitment to supporting the youth of today, the NLCDC provided funding for a student class trip in Deschambault Lake. The project was designed to help offset costs associated with educational travel opportunities, ensuring that more students could participate in valuable learning experiences beyond the classroom.



Educational class trips provide students with opportunities to expand their knowledge through hands-on experiences that complement classroom learning. These experiences help foster academic achievement, cultural awareness, personal growth, and increased student engagement while encouraging curiosity and lifelong learning.

Funding support provided through the project helped cover transportation, admission fees, and other related expenses associated with educational excursions. By reducing financial barriers, the initiative ensured more equitable access to educational opportunities, allowing students from diverse backgrounds to participate regardless of economic circumstances.

The journey of this Grade 7 class took them to Drumheller, then on to Calgary, Canmore/ Banff , Edmonton and Saskatoon. The children had displayed dedication, perseverance and consistency throughout the school year, proving that they were deserving of this educational trip.

The benefits of these trips extend far beyond academics. Participation helps students develop social skills, build confidence, strengthen peer relationships, and gain exposure to new environments and experiences. These opportunities contribute to well-rounded personal development while enhancing students' understanding of the world around them.

Through the support of the NLCDC, students were able to participate in school-related activities that may otherwise have been inaccessible due to financial constraints. By investing in educational experiences outside the classroom, the organization continues to support student success and help prepare young people for future opportunities.

The Deschambault Lake class trips initiative demonstrates the importance of community partnerships in creating meaningful opportunities for youth. Through investments in education and experiential learning, the NLCDC is helping to build a stronger future by empowering the next generation with the tools, experiences, and confidence they need to succeed.



Boreal Healthcare Foundation
EQUIP THE VIC CAMPAIGN

This past year marked a significant milestone for the Boreal Healthcare Foundation as it celebrated the 20th anniversary of its successful ***Give A Little Life Day*** fundraising campaign. For two decades, the Foundation has played a vital role in several communities.

The Foundation's mandate is focused on supporting healthcare improvements this is done through fundraising initiatives that provide critical equipment, facility enhancements, and expanded patient care services. Past investments have contributed to improvements in maternity care, operating room facilities at Victoria Hospital, and upgrades to the Neonatal Intensive Care Unit (NICU), helping to improve health outcomes for families across the region.

With the ongoing expansion of Victoria Hospital,Prince Albert's tertiary care facility is being transformed into a modern healthcare centre capable of meeting the growing needs of residents throughout northern Saskatchewan. Once completed, the expanded hospital will strengthen access to specialized healthcare services for Prince Albert and the more than 150,000 people who rely on the facility for advanced medical care.

The NLCDC has long been a strong supporter of The Boreal Healthcare Foundation and their initiatives that improve the quality of life for patients. The Victoria Hospital expansion represents a transformational investment in the future of modernizing and expanding Prince Albert's only hospital, to ensure it can continue providing exceptional care for generations to come.



Through the generosity of donors, businesses, community organizations, and fundraising partners, the Foundation continues to make a lasting impact on healthcare throughout northern Saskatchewan. As the region grows, investments made today will help ensure that patients and families have access to modern, high-quality healthcare services for decades to come.

To support the next phase of this important project, the Boreal Healthcare Foundation has embarked on an ambitious **$40 million fundraising campaign.** Funds raised will be directed toward the purchase of vital medical equipment and technology required for the upgraded facility. Making sure that healthcare professionals have access to the tools necessary to provide world-class care close to home is the ultimate goal.



LLRIB Pinehouse COMMUNITY GATHERING

As part of its commitment to community engagement and cultural preservation, the Lac La Ronge Indian Band Pinehouse Community Gathering brought together members for a meaningful celebration.

Supported through financial assistance from the NLCDC, the annual event featured a wide range of cultural activities, traditional foods.

The gathering provided an important opportunity for Pinehouse residents and LLRIB members to reconnect, celebrate their shared history, and reinforce the values that continue to unite the community. Through cultural demonstrations, traditional teachings, and interactive activities, participants of all ages were able to engage in experiences that promote cultural awareness, pride, and understanding.

A highlight of the event was the strong participation of youth, families, and Elders, creating opportunities for knowledge sharing and intergenerational learning.

The Pinehouse Community Gathering continues to serve as an important annual event. This gathering strengthens relationships, fosters community unity, and celebrates the rich cultural traditions of the Lac La Ronge Indian Band. By bringing generations together through shared experiences, the gathering helps ensure that cultural knowledge and community values remain strong for future generations















Lac LaRonge Indian Band

Stars VENTILATOR REPLACEMENT PROJECT

For many Saskatchewan residents, the sound of a helicopter overhead signals more than just aircraft movement, it represents hope, reassurance, and the knowledge that the STARS Air Ambulance team is responding when every second counts. Whether serving remote northern communities, rural regions, or urban centres, STARS provides a critical link between patients experiencing life-threatening medical emergencies and the advanced healthcare services they urgently require.

The Northern Lights Community Development Corporation (NLCDC), through its community investment and funding initiatives, is proud to support the ongoing enhancement of emergency medical care across Saskatchewan. One such initiative is the Hamilton T1 Ventilator Replacement Project,an investment that strengthens the quality, reliability, and effectiveness of critical care during air medical transport.

The importance of the Stars Air Ambulance service is vital in our community, as Prince Albert and area is the geographical location that receives the most calls for service in the province.

The Hamilton T1 ventilator is recognized as a vital component of life-saving missions, delivering consistent, high-performance respiratory support for patients during transport,often in highly complex and acute medical situations. Replacing aging ventilator units with advanced Hamilton T1 models not only improves patient safety and clinical outcomes but also supports STARS' commitment to innovation, excellence, and operational readiness.



Designed specifically for critical care transport environments, the Hamilton T1 combines the capabilities of a full-featured intensive care unit ventilator with the portability required for air and ground medical transport. Its versatility allows it to provide respiratory support for patients of all ages, from newborns to adults, ensuring that specialized care can begin immediately and continue seamlessly throughout transport.

This investment reinforces STARS' ability to deliver timely, expert medical care across Saskatchewan and beyond. It also supports the broader goal of improving access to life-saving treatment for patients



living in rural, northern, and remote communities where specialized healthcare services may be hours away by conventional means.

The NLCDC is pleased to contribute to a project that directly enhances patient outcomes and strengthens Saskatchewan's emergency healthcare network. Through investments such as the Hamilton T1 Ventilator Replacement Project, the organization continues to support initiatives that make a meaningful difference in the lives of residents, helping ensure that when the call for critical care comes, STARS has the equipment and resources necessary to deliver exceptional care when it matters most.

STARS®





Northern Lights Community Development Corporation

Contents

For the year ended March 31, 2026

Page

Independent Auditor's Report

Financial Statements

Statement of Financial Position *1*

Statement of Operations *2*

Statement of Changes in Net Assets *3*

Statement of Cash Flows *4*

Notes to the Financial Statements *5*

Independent Auditor's Report

To the Members of Northern Lights Community Development Corporation:

Opinion

We have audited the financial statements of Northern Lights Community Development Corporation (the "Corporation"), which comprise the statement of financial position as at March 31, 2026, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Corporation as at March 31, 2026, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Corporation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Corporation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Corporation's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

MNP LLP
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As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Corporation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Corporation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Prince Albert, Saskatchewan

June 9, 2026

MNP LLP
Chartered Professional Accountants

MNP

Northern Lights Community Development Corporation
Statement of Financial Position
As at March 31, 2026

	2026	2025
Assets		
Current		
Cash	**12,845,195**	6,310,111
Marketable securities *(Note 3)*	**6,539,564**	5,579,852
Restricted cash	**86,669**	621,028
Accrued interest	**47,957**	203,432
Accounts receivable	**9,705**	1,525
Prepaid expenses and deposits	**2,371**	2,169
	19,531,461	12,718,117
Capital assets *(Note 4)*	**68,072**	4,861
	19,599,533	12,722,978
Liabilities		
Current		
Accounts payable and accruals *(Note 5)*	**65,257**	102,754
Community contributions payable	**10,613,090**	4,264,206
	10,678,347	4,366,960
Net Assets		
Invested in capital assets	**68,072**	4,861
Internally restricted net assets	**3,701,127**	3,418,811
Internally restricted legacy fund	**5,151,987**	4,932,346
	8,921,186	8,356,018
	19,599,533	12,722,978

Approved on behalf of the Board

Director

Director

The accompanying notes are an integral part of these financial statements

Northern Lights Community Development Corporation
Statement of Operations
For the year ended March 31, 2026

	2026	2025
Revenue		
Gaming proceeds	**15,043,396**	9,658,329
Total revenue	**15,043,396**	9,658,329
Direct expenses		
Salaries and benefits	**149,216**	171,324
Professional services	**46,148**	996
Advertising	**20,500**	-
Information technology *(Note 7)*	**4,320**	10,920
Office supplies	**855**	587
	221,039	183,827
Governance expenses		
Board governance	**331,995**	127,750
Meeting costs	**10,587**	9,981
Insurance	**5,717**	5,516
	348,299	143,247
Administration expenses		
Salaries and benefits	**181,392**	246,112
Advertising	**83,990**	35,068
Sponsorships and donations	**73,736**	38,154
Promotions	**65,786**	54,507
Travel	**51,672**	3,020
Management fees *(Note 7)*	**46,738**	60,286
Rent and occupancy *(Note 7)*	**41,494**	41,494
Professional services	**22,725**	17,808
Amortization	**14,998**	3,962
Office supplies	**9,632**	6,718
Telephone and cellular	**5,600**	4,301
Professional development	**3,807**	-
Repairs and maintenance	**3,550**	8,890
Bank charges and interest	**1,166**	1,200
Minor equipment	**-**	212
	606,284	521,730
Community contributions		
Community contributions	**12,238,360**	6,522,738
Reserve fund projects	**502,500**	-
Cultural activities	**370,000**	-
Elder activities	**355,000**	-
XMAS tree fund	**112,500**	-
De-committed community contributions	**-**	(12,500)
	13,578,360	6,510,238
Total expenses	**14,753,982**	7,359,042
Excess of revenue over expenses before other items	**289,414**	2,299,287
Other items		
Interest income	**172,601**	265,084
Unrealized gain (loss) on investments at fair value	**76,633**	45,447
Dividend revenue	**26,520**	21,224
	275,754	331,755
Excess of revenue over expenses	**565,168**	2,631,043

The accompanying notes are an integral part of these financial statements

Northern Lights Community Development Corporation
Statement of Changes in Net Assets
For the year ended March 31, 2026

	Invested in capital assets	*Internally restricted net assets*	*Legacy fund*	*Unrestricted*	**2026**	2025
Net assets, beginning of year	**4,861**	**3,418,811**	**4,932,346**	**-**	**8,356,018**	5,724,975
Excess of revenue over expenses	**(14,998)**	**56,114**	**219,641**	**304,411**	**565,168**	2,631,043
Purchases of capital assets	**78,209**	**-**	**-**	**(78,209)**	**-**	-
Net transfer to (from) internally restricted net assets	**-**	**226,202**	**-**	**(226,202)**	**-**	-
Net assets, end of year	**68,072**	**3,701,127**	**5,151,987**	**-**	**8,921,186**	8,356,018

The accompanying notes are an integral part of these financial statements

Northern Lights Community Development Corporation
Statement of Cash Flows
For the year ended March 31, 2026

	2026	2025
Cash provided by (used for) the following activities		
Operating		
Excess of revenue over expenses	**565,168**	2,631,043
Amortization	**14,998**	3,963
De-committed community contributions	**-**	(12,500)
Unrealized losses (gains)	**(87,312)**	(45,447)
	492,854	2,577,059
Changes in working capital accounts		
Accounts receivable	**(8,180)**	(298)
Accrued interest	**155,475**	(94,995)
Prepaid expenses and deposits	**(202)**	(70)
Accounts payable and accruals	**(37,497)**	64,033
Community contributions payable	**6,348,884**	(1,642,139)
	6,951,334	903,590
Investing		
Purchase of marketable securities	**(6,060,000)**	(5,187,600)
Sale of marketable securities	**5,187,600**	2,674,000
Purchase of capital assets	**(78,209)**	-
	(950,609)	(2,513,600)
Increase (decrease) in cash resources	**6,000,725**	(1,610,010)
Cash resources, beginning of year	**6,931,139**	8,541,149
Cash resources, end of year	**12,931,864**	6,931,139
Cash resources are composed of:		
Cash	**12,845,195**	6,310,111
Restricted cash	**86,669**	621,028
	12,931,864	6,931,139

The accompanying notes are an integral part of these financial statements

1. Incorporation and nature of the organization

Northern Lights Community Development Corporation (the "Corporation") was incorporated under the Non Profit Corporations Act, 1995, of Saskatchewan and thus is exempt from income taxes under Part I of the Income Tax Act ("the Act"). In order to maintain its status as a registered not-for-profit organization under the Act, the Corporation must meet certain requirements within the Act. In the opinion of management these requirements have been met.

The Corporation's purpose is to distribute funds for charitable purposes to First Nations charities and organizations and Non First Nations charities and organizations in the communities in which the Corporation is located and in the surrounding area. The Corporation receives funding from the Government of Saskatchewan as a distribution of a portion of net proceeds derived from the Northern Lights Casino.

2. Significant accounting policies

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations set out in Part III of the CPA Canada Handbook - Accounting, as issued by the Accounting Standards Board in Canada and include the following significant accounting policies:

Cash and cash equivalents

Cash and cash equivalents include balances with banks and short-term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

Capital assets

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution if fair value can reasonably be determined.

Amortization is provided using various methods at rates intended to amortize the cost of assets over their estimated useful lives.

	Method	Rate
Automotive	declining balance	30 %
Computer equipment	declining balance	55 %
Equipment	straight-line	5 years
Leasehold improvements	straight-line	5 years

Internally restricted funds

In 2026, the Corporation's board of directors internally restricted $3,701,127 (2025 - $3,418,811) of unrestricted net assets to be used for emergency funding. These internally restricted amounts are not available for other purposes without approval by the Board of Directors.

In 2026, the Corporation's board of directors internally restricted $5,151,987 (2025 - $4,932,346) of legacy funds to be used for a large community contribution in the future. These internally restricted amounts are not available for other purposes without approval by the Board of Directors.

Revenue recognition

The Corporation follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Northern Lights Community Development Corporation
Notes to the Financial Statements
For the year ended March 31, 2026

2. Significant accounting policies *(Continued from previous page)*

Allocation of expenses

The Corporation incurs a number of general support expenses that are common to the administration of the Corporation.

Salaries and benefits expense reported in the statement of operations of $330,608 (2025 – $417,437) are reported after allocation of 50% (2025 – 50%) between direct and administration expenses. Office supplies expenses reported in the statement of operations of $10,487 (2025 – $7,305) are reported after allocation of $855 (2025 – $587) to direct expenses. Advertising expenses reported in the statement of operations of $104,490 (2025 - $35,068) are reported after allocation of $20,500 (2025 - $nil) to direct expenses.

Community contributions

The Corporation meets its objectives by providing charitable contributions to First Nation communities, charities and organizations and non First Nation charities and organizations. The Corporation holds back a percentage of funding approved for charitable contributions until the recipient organizations provide reporting on the use of funds.

Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in excess of revenues over expenses in the periods in which they become known.

Financial instruments

The Corporation recognizes its financial instruments when the Corporation becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at their fair value, including financial assets and liabilities originated and issued in a related party transaction with management. Financial assets and liabilities originated and issued in all other related party transactions are initially measured at their carrying or exchange amount in accordance with Section 3840 *Related Party Transactions* (refer to Note 7).

At initial recognition, the Corporation may irrevocably elect to subsequently measure any financial instrument at fair value. The Corporation has not made such an election during the year. Fair value is determined by using recent arm's length transactions. All financial assets and liabilities are subsequently measured at amortized cost.

Transaction costs and financing fees directly attributable to the origination, acquisition, issuance or assumption of financial instruments subsequently measured at fair value are immediately recognized in the excess of revenues over expenses for the current period. Conversely, transaction costs and financing fees are added to the carrying amount for those financial instruments subsequently measured at cost or amortized cost.

Financial asset impairment:

The Corporation assesses impairment of all of its financial assets measured at cost or amortized cost. The Corporation groups assets for impairment testing when available information is not sufficient to permit identification of each individually impaired financial asset in the group; there are numerous assets affected by the same factors; no asset is individually significant. Management considers whether there has been a breach in contract, such as a default or delinquency in interest or principal payments in determining whether objective evidence of impairment exists. When there is an indication of impairment, the Corporation determines whether it has resulted in a significant adverse change in the expected timing or amount of future cash flows during the year. If so, the Corporation reduces the carrying amount of any impaired financial assets to the highest of: the present value of cash flows expected to be generated by holding the assets; the amount that could be realized by selling the assets; and the amount expected to be realized by exercising any rights to collateral held against those assets. Any impairment, which is not considered temporary, is included in current year excess of revenues over expenses.

2. Significant accounting policies *(Continued from previous page)*

Financial instruments *(Continued from previous page)*

The Corporation reverses impairment losses on financial assets when there is a decrease in impairment and the decrease can be objectively related to an event occurring after the impairment loss was recognized. The amount of the reversal is recognized in the excess of excess in the year the reversal occurs.

3. Marketable securities

	2026	*2025*
Guaranteed investment certificates		
CIBC Wood Gundy GIC, interest at 2.65%, maturing December 2026	**390,000**	373,100
CIBC Wood Gundy GIC, interest at 2.65%, maturing December 2026	**1,070,000**	454,500
CIBC Wood Gundy GIC, interest at 2.65%, maturing December 2026	**4,600,000**	1,985,000
CIBC Wood Gundy GIC	**-**	2,375,000
	6,060,000	5,187,600
Equities		
CIBC Wood Gundy (cost $402,930)	**479,564**	392,252
	6,539,564	5,579,852

4. Capital assets

	Cost	***Accumulated amortization***	***2026 Net book value***	*2025 Net book value*
Automotive	**130,876**	**64,543**	**66,333**	-
Computer equipment	**18,318**	**18,318**	**-**	791
Equipment	**17,106**	**15,367**	**1,739**	4,070
Leasehold improvements	**31,686**	**31,686**	**-**	**-**
	197,986	**129,914**	**68,072**	4,861

5. Accounts payable and accruals

	2026	*2025*
Trade payables	**35,436**	-
Accrued operating expenses	**16,000**	16,000
Accrued payroll liabilities	**13,821**	27,569
Long term service retirement award	**-**	59,185
	65,257	102,754

6. Funding of net assets

	Invested in capital assets	***Internally restricted net assets***	***Internally restricted legacy fund***	***Unrestricted net assets***	***2026***	*2025*
Cash	**-**	**2,606,720**	**(36,051)**	**10,254,526**	**12,825,195**	6,310,111
Other current assets	**-**	**-**	**-**	**12,076**	**12,076**	3,694
Marketable securities	**-**	**1,070,000**	**5,079,564**	**390,000**	**6,539,564**	5,579,852
Restricted cash	**-**	**7,671**	**78,998**	**-**	**86,669**	621,028
Accrued interest	**-**	**16,736**	**29,476**	**1,745**	**47,957**	203,432
Capital assets	**68,072**	**-**	**-**	**-**	**68,072**	4,861
Other current liabilities	**-**	**-**	**-**	**(10,658,347)**	**(10,658,347)**	(4,366,960)
Net assets	**68,072**	**3,701,127**	**5,151,987**	**-**	**8,921,186**	8,356,018

7. Related party transactions

During the year, the Corporation purchased services from entities that are under common control and/or influence as follows:

Prince Albert Grand Council Administration Services Agreement in the amount of $92,551 (2025 - $112,699). The annual fee is based on the annual budget approved by the Northern Lights Community Development Corporation's Board of Directors. This agreement expires on March 31, 2027.

As well during the year, the Corporation distributed funds to various First Nation groups which have representation on the Board of Directors of the Corporation. These transactions were in the normal course of operations and were measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

8. Financial instruments

The Corporation, as part of its operations, carries a number of financial instruments. It is management's opinion that the Corporation is not exposed to significant interest, currency, credit, liquidity or other price risks arising from these financial instruments except as otherwise disclosed.

Interest rate risk

nterest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. Changes in market interest rates may have an effect on the cash flows associated with some financial assets and liabilities, known as cash flow risk, and on the fair value of other financial assets or liabilities, known as price risk.

The Corporation is exposed to interest rate risk with respect to cash and term deposits, all of which are expected to be realized within one year, with only the cash subject to floating interest rates.

2025-2026 Projects



COMMUNITY INFRASTRUCTURE

FIRST NATION/ORGANIZATION	PROJECT
Beardy's & Okemasis First Nation	Radio Station Setup
Big River First Nation	Transit Purchase for 15 Passenger Van for BRFN Youth
Big River First Nation	Purchase Wabash Tandem Axle Custom Trailer
Big River First Nation	Purchase New Caterpillar 330 Excavator
Birch Narrows Dene Nation	Arena Repairs & Maintenance
Black Lake First Nation	BLFN Playground Equipment
Buffalo River Dene Nation	Grader Repairs
Children's Haven	Children's Haven (Safety)
Clearwater Dene Nation	Community Recreation Transport
Clearwater Dene Nation	Community Maintenance - Heavy Equipment
Cumberland House Cree Nation	Skidsteer
English River First Nation	ERFN Office Furniture
English River First Nation	Splash Park
Flying Dust First Nation	Flying Dust Septic Truck
Laplonge First Nation	ERFN Office Furniture
Laplonge First Nation	Upgrade to Facilities
LLRIB - Hall Lake	Hall Lake Community Cultural Area - Clearing Project
LLRIB - Hall Lake	Hall Lake Remote Site Family Cabin
LLRIB - Hall Lake	Hall Lake Community Cultural Site Cabin Project
LLRIB - La Ronge	LLRIB Bells Point Youth Center Reno and Training Project
LLRIB - La Ronge	LLRIB Community Safety Project
LLRIB - La Ronge	LLRIB Community Area Clean Up
LLRIB - Little Red	Home Improvement Project - (2025-26)
LLRIB - Sucker River	Sucker River Keewatan Healing Lodge Phase 2
LLRIB - Sucker River	Sucker River Community Clean up
Meadow Lake Tribal Council	MLTC replacement of HVAC rooftop heating/cooling units
Meadow Lake Tribal Council	MLTC Storage Facility
Meadow Lake Tribal Council	MLTC - Additional Rooftop Heating/Cooling Units
Meadow Lake Tribal Council	MLTC Virtual Director of IT
Ministikwan Lake Cree Nation	Sewer Truck Purchase
MLCN - Little Red	Community Hall Appliance Fit Up
MLCN - Little Red	Hall Roof Repairs 2026
MLCN - Little Red	Hall Chairs and Tables 2026
MLCN - Little Red	Hall Floor and Balisters 2026 LR
MLCN - Little Red	Snow Wing Public Works LR 2026
MLCN - Little Red	Gravel Purchase LR 2026
MLCN - Little Red	Landfill Cameras 2026
MLCN - Little Red	C Can LR Purchase 2026
MLCN - Little Red	Back Deck Roof LR 2026
Montreal Lake Cree Nation	Montreal Lake Cree Nation Grader
PBCN - Kinoosao	Southend/Kinoosao Community Fitness Centre
PBCN - Pelican Narrows	Community Vegetation Control
Prince Albert Grand Council	Support for Commercial Fisheries Conference
Prince Albert Safe Shelter for Women	Kitchen Renovation
Red Earth First Nation	PAGC Wildland Fire Crews Transportation Purchase
Shoal Lake Cree Nation	Shoal Lake Maintenance
Sturgeon Lake First Nation	SLFN Hall Hand Dryers
Sturgeon Lake First Nation	SLFN Hall Sea Can
Sturgeon Lake First Nation	SLFN Trailer
Sturgeon Lake First Nation	SLFN Mulcher
Sturgeon Lake First Nation	SLFN Gym Curtain II
Sturgeon Lake First Nation	SLCFS - Childrens Home (Fencing)
Sturgeon Lake First Nation	SLFN Television Station
Sturgeon Lake First Nation	Sturgeon Lake POW WOW Arbour Roof
Sturgeon Lake First Nation	SLFN Sweatlodge
Honeymoon Ukrainian Co-Operative	Honeymoon Hall Foundation/Parging Repair
Wahpeton Dakota Nation	WDN Sand Kicker Purchase
Wahpeton Dakota Nation	WDN V - Nose Cargo Trailer Purchase
Wahpeton Dakota Nation	WDN Housing Department Equipment Purchase Project
Wahpeton Dakota Nation	WDN Snow Blower
Waterhen Lake First Nation	New Water Truck

HEALTH

FIRST NATION/ORGANIZATION	PROJECT
Boreal Healthcare Foundation	Give a Little Life Day Radiothon
Cumberland House Cree Nation	Manistētān ōtē-nigān ..."Let's Prepare for the Future" Healing Gathering
Family Futures Inc	International Overdose Day
Flying Dust First Nation	Fitness Center Equipment
Fond Du Lac Dene Nation	2026 Northern Store Closure – Food Security for Community Members
Friends of Saskatchewan Children Inc	Miles to Go Prince Albert
Hatchet Lake Denesuline Nation	2026 Healing Conference
LLRIB - La Ronge	LLRIB Community Wellness Project
LLRIB - Stanley Mission	Stanley Mission Nursing Units
Makwa Sahgaiehcan First Nation	Social Food Hampers - On and Off Reserve
Montreal Lake Cree Nation	Montreal Lake Detox
PA Share A Meal/Food Bank Inc	Greanleaf
Red Earth First Nation	RECN Community Healing & Wellness Conference
Shoal Lake Cree Nation	Mental Health Education Plan
STARS	Hamilton T1 Ventilator Replacement Project
Sturgeon Lake First Nation	SLFN Spay/Neuter Clinic 2026
Wesmor Public School	Wesmor Community Public School Christmas Dinner

RECREATION

FIRST NATION/ORGANIZATION	PROJECT
Canoe Kayak Saskatchewan	KPC Dock 2025
Cumberland House Cree Nation	Arena Upgrades
Flying Dust First Nation	Arena Dehumidifier
Kinsmen Club of Prince Albert	Prince Albert Kinsmen Sportsperson of the Year Awards Banquet
LLRIB - La Ronge	LLRIB Jack Pine Recreational Area Project Phase 2
LLRIB - La Ronge	LLRIB Family Recreational Project
LLRIB - La Ronge	Jack Pine Recreational Area Phase 3
LLRIB - Sucker River	Kenny Ratt Cultural and Ski Trail Area
Ministikwan Lake Cree Nation	Ministikwan Lake Hockey Rink Renovation 2025
PBCN - Deschambault Lake	Annual Fish Derby
PBCN - Pelican Narrows	Pelican Narrows Splash Park
PBCN - Pelican Narrows	Pelican Narrows Arena Equipment Review
PBCN - Sandy Bay	Sandy Bay Recreation Programs
PBCN - Southend	Southend Community Fitness Centre
PBCN - Sturgeon Landing	Sturgeon Landing Golf Cart Project
PBCN - Urban	PBCN Urban Youth Sports & Recreation 2025
PBCN - Urban	PBCN Urban Sports & Recreation Winter 2025/2026
Peter Chapman Cree Nation	Skating Rink Warm up Shack
Prince Albert Exhibition Incorporation	PAEX 2025 Summer Fair
Prince Albert Exhibition Incorporation	Western Canadian Professional Chuckwagon & Chariots Championship - 2025
Prince Albert Exhibition Incorporation	Western Canadian Professional Chuckwagon & Chariots Championship - 2025
Prince Albert Exhibition Incorporation	PAEX 2026 Summer Fair
Prince Albert Golf & Curling Club Inc.	Curling Revitalization
Prince Albert Grand Council	Youth Hockey Camps
Prince Albert Grand Council	PAGC Senator's Cup 2026
Prince Albert Grand Council	Youth Hockey Camps part 2
Prince Albert Gymnastics Club Inc	Prince Albert Gymnastics Club - FLIP
Prince Albert Pride, Inc	2025 Pride in the Park
Sturgeon Lake First Nation	SLFN Soccer Equipment
The Rotary Club of Prince Albert	Rotary Adventure Park Phase 2
Wahpeton Dakota Nation	WDN Ball Diamond Restoration Project
Wahpeton Dakota Nation	WDN Children's Playground Equipment Project
Waterhen Lake First Nation	Arena Score Board & Equipment

ECONOMIC DEVELOPMENT

FIRST NATION/ORGANIZATION	PROJECT
LLRIB - La Ronge	LLRIB Chainsaw and Safety Training Course
Meadow Lake Tribal Council	MLTC purchase of large event tent
MLCN - Little Red	LLR Store Coolers
PBCN - Deschambault Lake	Deschambault Lake Community Cleanup
PBCN - Sandy Bay	Sandy Bay 2017 Ford F250 Truck Project
PBCN - Sturgeon Landing	Sturgeon Landing Ski doo's and Quad's Project
Prince Albert Grand Council	NRTA Summit
Red Earth First Nation	Rolling Pines Golf Course Purchase Equity
RM of Buckland #491	Peter Pond Rink Improvement
South Hill Child Care Cooperative	South Hill Child Care - Nurturing Little Minds Early Learning and Child Care
Witchekan Lake First Nation	Witchekan Lake Golf Course Start Up
Witchekan Lake First Nation	Cold Iron Golf Course
Witchekan Lake First Nation	Witchekan Lake First Nation – Cold Iron Golf Course

EDUCATION

FIRST NATION/ORGANIZATION	PROJECT
Birch Narrows Dene Nation	Summer Cultural Gathering
ComKids Foundation	Digitally Empowering the Future Leaders of Prince Albert
PBCN - Deschambault Lake	Student Class Trip Support
PBCN - Kinoosao	Community Van
Prince Albert Catholic School Division	PACSD Active Together
Prince Albert Grand Council	PAGC Women's Commission Scholarship Awards Banquet and Gala
Prince Albert Grand Council	PAGC 33rd Annual Fine Arts Festival Saskatchewan
Conservation Learning Centre	Conservation Learning Centre (CLC) School Program
Saskatchewan Polytechnic	Indigenous Student Success - Prince Albert Campus
Wahpeton Dakota Nation	WDN Education Van Purchase





CULTURAL DEVELOPMENT

FIRST NATION/ORGANIZATION	PROJECT
Birch Narrows Dene Nation	Family Cultural Gathering at Molly's Beach
Birch Narrows Dene Nation	Clear Lake Cultrual Camp
Black Lake First Nation	BLFN 2026 Hunting
Buffalo River Dene Nation	Annual Treaty Days Celebration
Cooke Municiple Golf Course	3rd Tee Site Restoration
Cumberland House Cree Nation	Sports, Culture & Recreation
Flying Dust First Nation	Pow wow Arbor renovations
Hatchet Lake Denesuline Nation	2026 Denesuline Language Revitalization Conference
Indigenous Music Association of SK	Saskatchewan Indigenous Music Awards
LLRIB - Grandmother's Bay	Stanley Mission Woodland Cree Gathering 2025
LLRIB - Grandmother's Bay	GMB Winter Festival
LLRIB - Hall Lake	Stanley Mission Woodland Cree Gathering 2025
LLRIB - Hall Lake	Hall Lake and Sikachu Winter Festival
LLRIB - Hall Lake	Hall Lake Community Art Program
LLRIB - La Ronge	LLRIB Pinehouse Community Gathering
LLRIB - La Ronge	LLRIB Womens Wellness Family Retreat
LLRIB - La Ronge	LLRIB Winter Festival and Fish Derby
LLRIB - La Ronge	LLRIB Womens Culture Camp
LLRIB - La Ronge	LLRIB 2026 Bigstone Community Fish Derby
LLRIB - Laronge	Stanley Mission Woodland Cree Gathering 2025
LLRIB - Little Red	Stanley Mission Woodland Cree Gathering 2025
LLRIB - Stanley Mission	Stanley Mission Woodland Cree Gathering 2025
LLRIB - Sucker River	Stanley Mission Woodland Cree Gathering 2025
LLRIB - Sucker River	Sucker River Winter Festival and Ice Fishing Derby
Makwa Sahgaiehcan First Nation	Annual Elders Land Base
MLCN - Little Red	Stanley Mission Woodland Cree Gathering 2025
MLCN - Little Red	ML Church Windows
MLCN - Little Red	2026 Winter Carnival Little Red
Montreal Lake Cree Nation	Stanley Mission Woodland Cree Gathering 2025
North Sask River Metis Nation Local 269 Inc	Flaamesh lii flaambr didaan/Spark the flames inside
Northern Prairie Indigenous Peoples Collective Inc.	NPIPCI Summer Celebration 2025
Northern Prairie Indigenous Peoples Collective Inc.	NPIPCI Summer Celebration 2026
PBCN - Denare Beach	Stanley Mission Woodland Cree Gathering 2025
PBCN - Denare Beach	Denare Beach Youth Land Based Education
PBCN - Deschambault Lake	Stanley Mission Woodland Cree Gathering 2025
PBCN - Kinoosao	Stanley Mission Woodland Cree Gathering 2025
PBCN - Pelican Narrows	Stanley Mission Woodland Cree Gathering 2025
PBCN - Sandy bay	Stanley Mission Woodland Cree Gathering 2025
PBCN - Sandy Bay	Sandy Bay Traditional & Cultural Gathering
PBCN - Sandy Bay	Sandy Bay Youth Winter Festival 2026
PBCN - Southend	Stanley Mission Woodland Cree Gathering 2025
PBCN - Sturgeon Landing	Stanley Mission Woodland Cree Gathering 2025
PBCN - Urban	Stanley Mission Woodland Cree Gathering 2025
Prince Albert Central Dog Mushers Assoc	Prince Albert Central Dog Musher Association Inc. – Dog Race March 7 & 8, 2026
Prince Albert Council for the Arts Corp.	Ask the River, Ask the Trees: Artist-in-Residence Project
Prince Albert Grand Council	2025 Remembrance Day Service
Prince Albert Grand Council	Land Based Language Camp
Prince Albert Grand Council	2026 Northern Sask Trappers Fur Table
Prince Albert Grand Council	Caribou Hunt 2026
Prince Albert Grand Council	PAGC Gathering of Nations
Prince Albert Multicultural Council	Discovering Diversity and Inclusion Project 2025-2026
Prince Albert Ukranian Culture & Heritage Club	Veselka Ukranian Day in PA
Prince Albert Winter Festival Society Inc	Prince Albert Winter Festival Society Inc
Red Earth First Nation	SIAP Support
Shoal Lake Cree Nation	Eastern Sector Fish Derby
Shoal Lake Cree Nation	Keteyak
Sum Theatre Corp.	Theatre in the Park Prince Albert 2026
The Mann Art Gallery Inc.	50th Annual Winter Festival Art Show and Youth Membership
Witchekan Lake First Nation	Witchekan Lake Treaty Celebration

SENIORS & YOUTH

FIRST NATION/ORGANIZATION	PROJECT
2026 Saskatchewan Winter Games	2026 Saskatchewan Winter Games
Beardy's & Okemasis First Nation	Youth Evening Pow Wow Events
Beardy's & Okemasis First Nation	PAGC Youth Volleyball Championships
Beardy's & Okemasis First Nation	PAGC Youth Volleyball Championships
Beardy's & Okemasis First Nation	Youth Soccer League
Beardy's & Okemasis First Nation	BOCN hosted 2025 Winter Games
Beardy's & Okemasis First Nation	Youth Hunting Trip
Beardy's & Okemasis First Nation	Tiny Tots and Native Sons Soccer Expenses
Beardy's & Okemasis First Nation	First Nations Youth Soccer Championships
Beardy's & Okemasis First Nation	Youth Activities and Events 2025-26
Beardy's & Okemasis First Nation	Skate Sharpening Equipment
Beardy's & Okemasis First Nation	FSIN Basketball Championships
Birch Narrows Dene Nation	2026 Lac Ste Anne Pilgrimage Elders Travel
Black Lake First Nation	BLFN Household Meat Packs
Carlton Comprehensive Public High School	Carlton's Indigenous Day 2025
City of PA Playground Program	Kidzfest 2025
Hearts2Handz Support Services Inc	Sweat 'N Smile - A Gen Z Sports Camp (Featuring A ride with Community)
James Smith Cree Nation	FSIN Youth Volleyball Championships
James Smith Cree Nation	James Smith Cree Nation Youth Symposium
James Smith Cree Nation	JSCN Medical and Elder Transportation
LLRIB - La Ronge	Big Stone Youth Center Upgrade
Metis Central WR2	Pathways to Participation: Community Transportation for Metis Programs
Metis Central WR3	Community Care Meal Program for Seniors
MLCN - Little Red	2026 Sports Equipment 10K
PA Community Basketball Association Inc	PACBA Grassroots basketball - Winter league, Pre-season training, JR NBA
PA Indian Metis Friendship Centre	Children's Summer Cultural Program
PBCN - Sandy Bay	Sandy Bay Elder's Programming
PBCN - Urban	Peter Ballantyne Cree Nation Urban Youth & Elders "Wounds to Wisdom" Cultural Camp 2026
Performing Arts Warehouse	Dance Blast 2026
Pineview Family Auxillary	Replacement of Furninshings and Equipment for Pineview Terrace
Prince Albert Alpine Ski Team	Prince Albert Alpine Ski Team
Prince Albert Foxes Female Hockey	25th Annual Female Foxes Hockey Tournament
Prince Albert Grand Council	PAGC Traditional Youth Camp Excursion
Prince Albert Grand Council	Northern Kings Hockey Team
Prince Albert Grand Council	2025 PAGC Youth Volleyball Championship
Prince Albert Grand Council	Northern Spirits 2026
Prince Albert Grand Council	PAGC All Girls Hockey School
Prince Albert Grand Council	PAGC Youth Hockey Championship
Prince Albert Grand Council	Cooking with my Kokum Program
Prince Albert Grand Council	First Nations Cadet Program
Prince Albert Literacy Network	Dolly Parton Imagination Library of Prince Albert
Prince Albert Minor Baseball Association	Western Canada Baseball Championships
Royal Canadian Legion SK Branch #2	Replacement of Perfect Fryer
Royal Canadian Legion SK Branch #3	Canada Day Celebration
Toppers U17 Ignite	U17 Women Toppers Ignite Volleyball Nationals
Wahpeton Dakota Nation	WDN Sports/Prevention Kamloops Tournament
Waterhen Lake First Nation	Elders Trip
West Flat Citizens Group Inc	Leaving a Legacy

JUSTICE INITATIVES

FIRST NATION/ORGANIZATION	PROJECT
Hatchet Lake Denesuline Nation	2025 Peace Keepers Program
Prince Albert Grand Council	Prince Albert Grand Council - Policing Program – PAGC Policing Model Symposium

SOCIAL DEVELOPMENT

FIRST NATION/ORGANIZATION	PROJECT
Big Brothers/Big Sisters	High School Mentoring
Big Brothers/Big Sisters	High School Mentoring
Catholic Family Services of PA	Calming the Storm for youth and adults
Family Futures Inc	Family Futures Inc Christmas
Hatchet Lake Denesuline Nation	2025 Healing Conference
James Smith Cree Nation	JSCN Young Adult Summit
Meadow Lake Tribal Council	MLTC - Furniture Purchase for Women's 2nd Stage Housing 4-plex
PA Outreach Program Inc	Art Abandonment - Connecting Our Community
PBCN - Denare Beach	Denare Beach Community Vehicle
PBCN - Deschambault Lake	Community Service
PBCN - Sandy Bay	Sandy Bay Dry Goods Distribution Project
Prince Albert Grand Council	PAGC Odd Job Squad
Prince Albert Grand Council	Ribbon Skirts for the Vulnerable
Shoal Lake Cree Nation	Bison Harvesting
Vincent Massey Public School	Vincent Massey Christmas Hampers

OTHER

FIRST NATION/ORGANIZATION	PROJECT
Prince Albert Grand Council	PAGC - NLCDC - NLC Annual Open Golf Tournament
Buffalo River Dene Nation	Community Christmas Events
Klassic Kruizers Kar Klub	Klassic Kruizers Annual Car Show
LLRIB - Grandmother's Bay	Grandmothers Bay Snowmobile Rally
PBCN - Denare Beach	Denare Beach Amiskosakahikan Indian Reserve Community Celebrations
Prince Albert Grand Council	2026 PAGC Battle of the Nations Hockey Tournament
Prince Albert Historical Society	Live History Event at the PA Historical Museum
Prince Albert Kinette Club	PA Kinette Holiday Hamper Initiative
Prince Albert SPCA	Pars for Paws Golf Tournament
Wahpeton Dakota Nation	WDN Office Furnishing
Wahpeton Dakota Nation	WDN Easter Dinner for Members
Wahpeton Dakota Nation	WDN Christmas Tree Celebrations Project





NLCDC STRATEGIC PLAN

MISSION STATEMENT

Promote the wellbeing of communities and organizations through financial contribution.

FUNDAMENTAL PRINCIPLES →	EQUITY ↓	TRANSPARENCY ↓	ACCOUNTABILITY ↓	INTEGRITY ↓
VISION STATEMENT →	To achieve healthy, prosperous and sustainable communities.			
OBJECTIVES →	To facilitate the distribution of a portion of the net proceeds derived from the Northern Lights Casino for charitable purposes to First Nations charities and organizations in the community in which the Corporation is located and in the surrounding areas.			
PRIORITIES →	Improve Policy and Procedures (Governance)	Improve Community Relations	Improve NLCDC's Role in Supporting Community Issues	Maintain the Quality of Financial Planning and Reporting
MAIN ACTIVITIES →	Planning and Policy Reviews	Raise the Profile	Market NLCDC	Regular Reporting and Financial Analysis
KEY RESULTS →	1. Meeting Frequency and Participation • Number of Scheduled Meetings • Attendance Rate 2. Policy Update and Implementation • Number of Policies Reviewed • Policy Updates Implemented 3. Effectiveness and Impact • Policy Impact Analysis • Feedback Loop Efficiency	1. Community Engagement • Event Attendance Count • Engagement Actions 2. Social Media Engagement • Follower Count • Engagement Rate 3. Relevance and Impact • Community Impact Score • Awareness Index	1. Brand Awareness • Increase in Brand Awareness • Reach of Marketing Campaigns 2. Engagement • Social Media Engagement: • Website Traffic 3. Customer Feedback and Satisfaction • Customer Satisfaction Score (CSAT)	1. Accuracy of Financial Reports 2. Timeliness of Reporting 3. Budget Variance 4. Forecast Accuracy 5. Compliance with Regulatory Standards 6. Audit Results 7. Stakeholder Satisfaction 8. Report Accessibility and Readability 9. Cash Flow Management • Quarterly updates • Board/Shareholder Satisfaction Survey

Eligible PROGRAMS & EVALUATION Structure

All programs seeking funding from NLCDC **must meet one or more** of the following criteria:

- Involve partnership initiatives or joint ventures between First Nations and Non-First Nations
- Focus on economic development initiatives
- Focus on services that improve the education, social well-being, and/or health of targeted youth, seniors and families
- Create training and/or employment opportunities
- Involve the community in project delivery or implementation
- Demonstrate cultural sensitivity/awareness
- Are Early Intervention programs (i.e. Addiction Assessment and Treatment, Teenage Pregnancy. Stay in School programs)









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