



**NORTHERN LIGHTS**  
COMMUNITY DEVELOPMENT  
CORPORATION



# INVESTING IN OUR FUTURE

20  
18

ANNUAL  
REPORT



The Corporation is guided by four fundamental principles:

## Equity, Transparency, Accountability & Integrity

### GOALS AND OBJECTIVES

The goals and objectives of the Northern Lights Community Development Corporation are "to facilitate the distribution of a portion of net proceeds derived from the Northern Lights Casino (or any successor thereof) located at the Peter Ballantyne Reserve No. 220, for charitable purposes to First Nations and Non-First Nations charities and organizations in the community in which the Corporation is located and in the surrounding areas (Bylaw No 1, Northern Lights Community Development Corporation, p.2)"

### MISSION STATEMENT

The Northern Lights Community Development Corporation (NLCDC) mission is to promote the well-being of communities and organizations through financial contribution.

### VISION STATEMENT

To achieve healthy, prosperous and sustainable communities.

“ Since the inaugural year, **NLCDC has donated** to our catchment area an astounding total in excess of **over \$76 million** ”

It is an honour to serve my first term as Board Chairperson of the Northern Lights Community Development Corporation (NLCDC) for what has proven to be another banner year. It is my pleasure to present the 2017-2018 Annual Report on behalf of the NLCDC Board of Directors.

With the continued success of the Northern Lights Casino, their outstanding efforts allows us to make significant contributions to both First Nations and non-First Nations organizations within our defined catchment area, bringing us one step closer to realizing our Vision and Mission statements; 'to promote the well-being of communities and organizations through financial contribution'.

Since the inaugural year, NLCDC has donated to our catchment area an astounding total in excess of over \$76 million. This year alone, the Board approved over \$6.86 million in Grants and Donations toward projects aiming to fulfill our Mission statement.

As overseers of NLCDC, the Board is committed to the four fundamental principles that guide our corporation: Equity, Transparency, Accountability and Integrity. These principles are evident in every decision the Board makes to ensure the continued success of NLCDC.

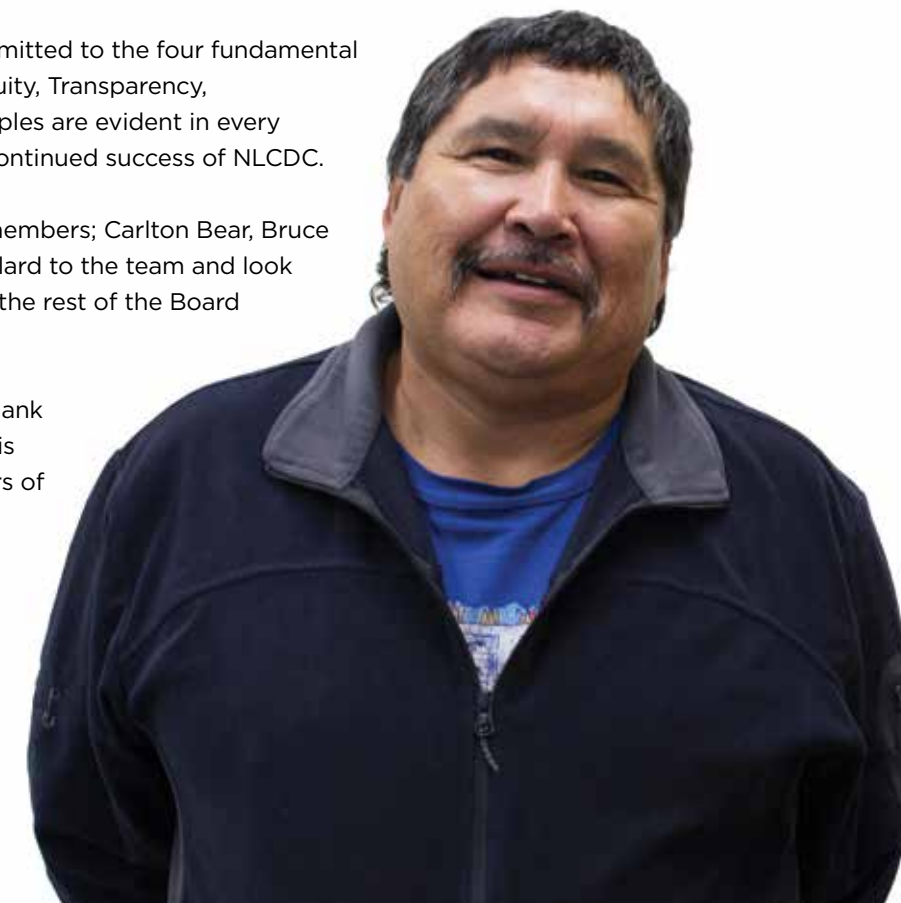
I would like to welcome four new Board members; Carlton Bear, Bruce Morin, Christine Longjohn and Anne Robillard to the team and look forward to working with them along with the rest of the Board for what will be another successful year.

In closing, I would like to recognize and thank our General Manager, Blake Charles and his staff for all their hard work and many years of dedication to NLCDC.

Sincerely,



Brian Hardlotte  
NLCDC Chairperson





## GENERAL MANAGER'S MESSAGE



Northern Lights Community Development Corporation Annual Report 2018.

The NLCDC Board of Directors and staff have made significant improvements in the delivery and

reporting systems through strategic planning, bylaws development and policy and procedure changes.

The rapport between our office and the communities we serve within our catchment area has improved. We hope to continue this positive relationship in order to encourage better communication with community groups and organizations as it relates to their projects.

Northern Lights Community Development Corporation is guided by four fundamental principles: Equity; Transparency; Accountability; and Integrity.

Northern Lights Community Development Corporation invests 25% of the net profits of the Northern Lights Casino for charitable purposes within NLCDC's identified catchment area, through a grant and donation process. In doing so, the Corporation makes distributions of its proceeds on a fair and equitable basis among First Nations charities and organizations and non-First Nation charities and organizations in a manner solely determined by the Board of Directors of the Corporation.

The NLCDC is focused on making a difference in the spirit of sharing.

Ikosi Māka,



Blake Charles  
NLCDC General Manager

## STAFF



Blake Charles

Blake has a B.Ed degree, a graduate degree in Educational Foundations and a Masters in Northern Development and Governance. He is currently serving his third term as the GM of NLCDC.



Judy Quong

Born and raised in Prince Albert, Judy has many years experience in the Finance field. She has been involved with NLCDC since 2002, initially on a contract basis and now as a full-time staff member.



Jocelyn Longjohn

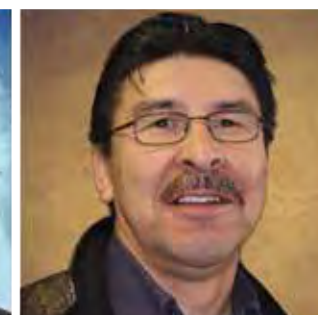
Jocelyn is a member of the Sturgeon Lake First Nation. Jocelyn started with Prince Albert Grand Council in 1998 and later transferred to NLCDC in 2006.

## BOARD OF DIRECTORS



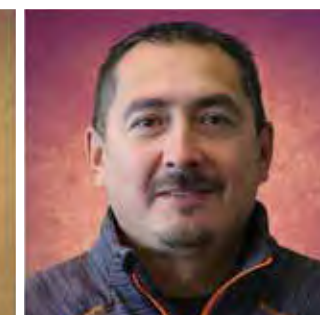
Christine Longjohn

Christine Longjohn is a member of the Sturgeon Lake First Nation. Presently she is serving her first term as a councillor for her community and as a representative for the Southern Sector.



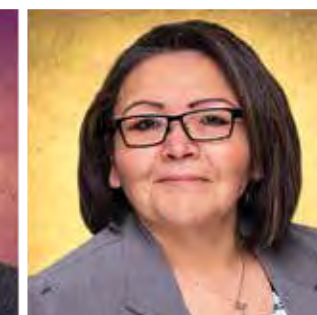
Eric Sylvestre

Eric Sylvestre is a member of the Birch Narrows Dene Nations and is currently serving his third term as Tribal Chief of Meadow Lake Tribal Council. Prior to becoming Tribal Chief, Eric was vice chief for 9 years.



Joseph Tsannie

Joseph Tsannie is a member of the Hatchet Lake Denesuline Nation. He is currently serving his second term as Vice Chief for the Prince Albert Grand Council.



Anne Robillard

Anne Robillard is a member of the Hatchet Lake Denesuline Nation. She is currently serving her first term as the Athabasca Representative.



Carlton Bear

Carlton Bear is a member and currently the Chief of Shoal Lake Cree Nation. He is presently serving his first term as a representative for the Swampy Cree Sector.



Yvonne Longjohn

Yvonne Longjohn is a member of the Sturgeon Lake First Nation, she has been the elder for NLCDC since 2010.



Jayne Remenda

Jayne has twenty-five years leadership, management, marketing, promotions and event planning experience. She's a former City Councillor and has been a Board Member since 2009.



Brian Hardlotte

Brian is a member of the Lac La Ronge Indian Band. He served in the capacity of councillor for his community of Stanley Mission and then went on to serve as a Vice Chief for two terms. He is now serving his first term as Grand Chief of Prince Albert Grand Council.



Bruce Morin

Bruce Morin represents the Agency Chiefs Tribal Council. Chief Morin has been a leader at Big River First Nation for over 30 years, first serving 16 years on band council and currently Chief of Big River First Nation since October 1999 and has a mandate until October 2019.



Tammy Cook-Searson

Tammy Cook-Searson is a member of the Lac La Ronge Indian Band and has been Chief since 2005. Prior to becoming a chief, she was a councillor for her First Nation for eight (8) years.



Peter A. Beatty

Peter A Beatty is a Peter Ballantyne Cree Nation member from the community of Deschambault Lake. He has served his community as a Councillor for 10 consecutive terms and in March 2015 elected to his second term as Chief.



Shirley Henderson

Shirley Henderson is a member of the Montreal Lake Cree Nation. She has been involved with PAGC Women's Commission since its inception and currently serves as their Chairperson. Shirley is one of the original Board members for NLCDC.



## 2018 World Junior Softball Championships

The 2018 WBSC Junior Men's World Softball Championship was a huge success which showcased Prince Albert's ability and volunteer/sponsorship capacities to host such a large world-class event, and put Prince Albert on the World softball map. It was also fully embraced by our community partners, sponsors and fans.

The world officials applauded the volunteers and organization committee saying the event was second to none and hoped that we would put in future bids to host World Softball Championships.

The hard work and dedication of the Aallcann Developmental Fastpitch Organization, the City of Prince Albert and sponsors like Northern Lights Community Development Corporation (NLCDC) made this entire event possible.

"Project Triple Play" was an effort that was initiated in 2014 as a way to ensure the continued growth of softball in the community. Phase one of the project was successfully hosting the 2015 U16 Boys Canadian Championships. Phase two was funding the \$1.2 million upgrades and expansion at Prime Ministers' Park.

This phase was critical to the final component of Project Triple Play, earning the right to host the 2018 Junior Men's Worlds. The final phase was the hosting of the 2018 WBSC Junior Men's World Softball Championships.

NLCDC was a major sponsor in all three phases of Project Triple Play helping Aallcann host one of the largest scale events ever in Prince Albert. The 2018 World Juniors Men's Softball championships will be the first ever on the world stage in any sporting event in the history of Prince Albert

The local economy spin off was upwards of \$9 million dollars and we had over 3000 hotel room nights during the 9 day tournament. Attendance was over 2000 people per day and we set an attendance record on Tuesday July 10th when Canada played New Zealand in front of 6000 boisterous fans!!

A huge thank you to the NLCDC for your continued support through the entire way of our project that concluded with the 'Worlds' coming to PA.





## Buckland Fire and Rescue

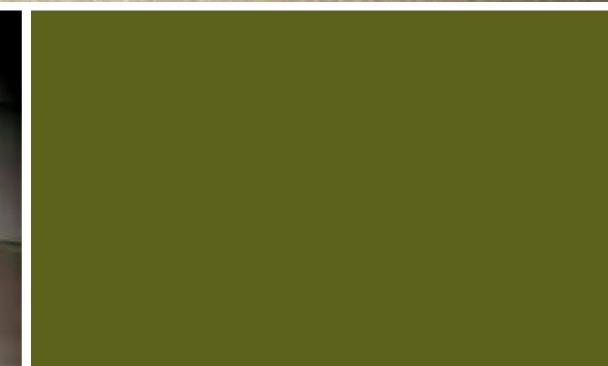
Buckland Fire and Rescue provides Fire and Emergency services to the RM of Buckland and Wahpeton Dakota Nation. Buckland Fire and Rescue is also the primary provider of emergency rescues services (vehicle collision, Auto Extraction and hazardous material emergencies) to Montreal Lake and Sturgeon Lake First Nation and the Hamlet of Weyakwin.

The Rapid Response Fire Truck would be a much lighter vehicle that would allow us to attend scenes more quickly than we can with our current Fire Truck. With off-road capabilities increasing our mobility, the truck would allow us to travel down rougher roads or terrain to reach fires or emergency scenes and to shuttle manpower and resources like water when required.

The truck will also be equipped with a pump and roll function that allows fire fighters to drive along a grass fire flame front while at the same time spraying water, increasing our ability to put the fire out quickly. Having the ability to move or shuttle water directly to a fire scene with a reliable off-road capable truck will allow us to more aggressively fight fires which would help reduce the threat to the public and property.

Besides accessing fires, the truck would also be able to attend farm, motor vehicle or ATV accidents in places we cannot currently drive with our larger vehicles.

Buckland Fire and Rescue would like to acknowledge Northern Lights Community Development Corporation for their generous contribution.



## Sikachu Community Hall

The Lac La Ronge Indian Band is the largest Cree First Nation band in Saskatchewan where our Reserve lands extend from rich farmlands in Central Saskatchewan, all the way North through the boreal forest to the Churchill River and beyond where many of our 10,000 members reside.

Sikachu Lake is part of the larger designated Reserve, Morin Lake, and is home to over 100 of our members where many of those residents are under 25 years old. There are very few amenities in Sikachu Lake and if supplies or other necessities are needed, residents have to travel 15 kilometers away to Morin Lake to purchase those. As well, the youth in this community have nothing to occupy their days, especially in the summer when school is out.

With the financial support of Northern Lights Community Development Corporation (NLCDC), the community leaders took an existing building and renovated it to house a community hall for youth activities, convenience store and gas bar so members don't need to travel outside of their community to purchase essential items and a fire hall that will store portable water supply, a high pressure pump and other emergency/disaster equipment.

Lac La Ronge Indian Band is very thankful for the sponsorship from NLCDC towards the construction of this much needed community infrastructure that brings essential services to our members in Sikachu Lake.





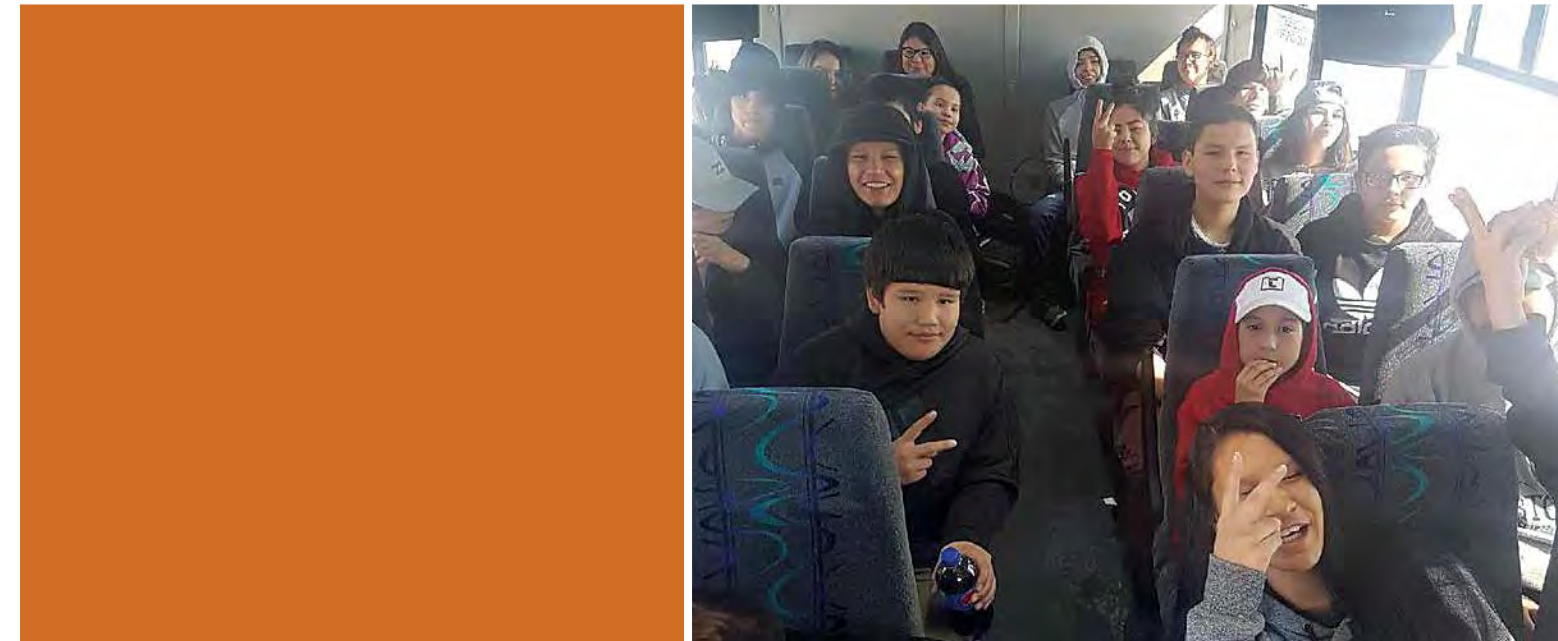
# Sturgeon Lake First Nation **Community Transportation**

In March 2018, Sturgeon Lake First Nation received NLCDC funding towards the purchase of a new 2017 StarCraft 24 Passenger Shuttle Bus. This much-needed service has provided transportation for many community events such as the annual Elder's Trip and Winter Games that otherwise would have involved rental vehicles.

With this purchase, we are enhancing the quality of life and recreation for youth and adults every day. Sturgeon Lake First Nation is an active community that encourages its members to participate in available initiatives. This new bus will help alleviate the constant need for transportation to and from events for the members.

The StarCraft MVP offers 24 plus rear luggage or 28 passenger floor plans, giving us the people-moving capacity and storage availability we desire without having to purchase a larger bus. Whether we are shuttling around town or travelling longer distances, the MVP provides us the safety and durability we demand via its fully welded steel cage construction.

Sturgeon Lake First Nation would like to recognize the generous support from Northern Lights Community Development Corporation, for assisting us in obtaining our new StarCraft 24 passenger Shuttle Bus.



## INTRODUCTION

On August 22 and 23, 2018, the Board and staff (the Team) of the Northern Lights Community Development Corporation gathered in Edmonton to develop a renewed, 5-year strategic plan. Iron Wolf Consulting was retained to facilitate the process.

## HIGHLIGHTS

The strategic plan that was developed is results based plan, meaning that it includes a set of measurable, desired outcomes the Team can use to assess performance over the planning period.

Because the event was shortened the plan that was developed should be considered a very rough draft. The principles and tools were communicated in a manner that will enable the Team to complete the process.

In short, the Team identified several areas that would be critical to its success over the next five (5) years:

**1. Governance.** Adherence to policy requires attention. When communities are in distress (e.g., natural disasters, crisis, etc.) the NLCDC Team is often asked to “bend” policy. Either the existing policy is out of date or not responsive to current realities, or the policy is not understood.

**2. Team Work.** Everyone at the table professed a strong and sincere desire to have healthy, constructive internal working relationships but it was felt something could be done to improve the situation, particularly in times of stress and policies are being by-passed.

**3. Distribution Policy.** Everyone agreed the purpose of the funds were to assist communities with their projects. Again, however, it was felt that there could be some improvements in the policy, to make them more responsive to urgent community needs.

**4. Community Distribution.** As with the previous point, there seems an appetite to review and update the purposes of the of the funding, to make the distributions relevant and responsive in a changing environment.

## STRATEGIC PLANNING

Having established the likely environment in which strategies and plans would have to be implemented, the Team then set their minds to developing the first draft of their five (5) year strategic plan.

GOALS	MEASURES	STANDARDS ( 5 year planning frame)
<ul style="list-style-type: none"> <li>• Improve Adherence to Policy</li> <li>• Improve Ability to Resolve Internal Relationship Issues</li> <li>• Maintain the Distribution Formula</li> <li>• Maintain the Quality of Financial Planning and Reporting</li> </ul>	<ul style="list-style-type: none"> <li>• Sticking to the budget</li> <li>• Number of adjustments to the budget/year</li> <li>• Number of times NLCDC being asked to deviate from policy (and reasons why)</li> <li>• Levels of members satisfied with the work of the NLCDC</li> <li>• Audit results in letter of compliance</li> <li>• Frequency of team building</li> <li>• Morale (surveys)</li> <li>• Comparing past distributions using the allocation worksheets</li> <li>• Number of unqualified applications/quarter</li> <li>• Boards understanding of reporting (e.g., number of repeated questions regarding the report)</li> </ul>	<ul style="list-style-type: none"> <li>• Sticking to budgets 100%</li> <li>• Only 2 adjustments to budget / year</li> <li>• Zero (0) requests to violate policy</li> <li>• 100% of members satisfied with the work of the NLCDC</li> <li>• 5 team building events: 1 / year</li> <li>• All communities receiving their allocations</li> <li>• 4 questions by year 5 (and none concerning the General Ledger)</li> </ul>

## MANAGEMENT PRINCIPLES AND CORE VALUES

To help clarify lines of communication and improve working relationships, the facilitator described a set of principles to govern the organization chart.

In addition, the Team was asked to identify for itself a set of core values that would govern their interpersonal relationships, particularly when working under stressful conditions.

- |                               |                             |
|-------------------------------|-----------------------------|
| 1. Accountability (29 points) | 5. Trust (13 points)        |
| 2. Respect (24 points)        | 6. Integrity (12 points)    |
| 3. Honesty (22 points)        | 7. Communication (9 points) |
| 4. Positivity (19 points)     | 8. Sensitivity (9 points)   |



### To the Members of Northern Lights Community Development Corporation:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian accounting standards for not for profit organizations and ensuring that all information in the annual report is consistent with the statements. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Board of Directors is composed entirely of Directors who are neither management nor employees of the Corporation. The Board is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the financial

information included in the annual report. The Board fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Board is also responsible for recommending the appointment of the Corporation's external auditors.

MNP LLP, is appointed by the members to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Board and management to discuss their audit findings.

June 11, 2018



Financial Controller

### To the Members of Northern Lights Community Development Corporation:

We have audited the accompanying financial statements of Northern Lights Community Development Corporation, which comprise the statement of financial position as at March 31, 2018, and the statements of operations, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not for profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditors' Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor

considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements present fairly, in all material respects, the financial position of Northern Lights Community Development Corporation as at March 31, 2018 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not for profit organizations.

Prince Albert, Saskatchewan  
June 11, 2018



Chartered Professional Accountants

Statement of Financial Position

As at March 31, 2018

	2018	2017
<b>ASSETS</b>		
<b>Current</b>		
Cash	1,452,753	1,891,551
Reserve cash (Note 2)	618,908	671,787
Accounts receivable	1,041	2,060
Prepaid expenses and deposits	1,500	5,567
	2,074,202	2,570,965
Capital assets (Note 3)	6,941	27,173
	2,081,143	2,598,138
<b>LIABILITIES</b>		
<b>Current</b>		
Accounts payable and accruals	21,342	20,361
Community contributions payable	1,433,952	1,878,817
	1,455,294	1,899,178
<b>NET ASSETS</b>		
Internally restricted net assets (Note 2)	618,908	671,787
Invested in capital assets	6,941	27,173
	625,849	698,960
	2,081,143	2,598,138

Approved on behalf of the Board

Director

Director

Statement of Operations

For the year ended March 31, 2018

	2018	2017
<b>REVENUE</b>		
Gaming proceeds	7,491,803	7,719,426
Interest income	7,475	6,383
<b>Total revenue</b>	<b>7,499,278</b>	<b>7,725,809</b>
<b>DIRECT EXPENSES</b>		
Salaries and benefits	170,639	148,163
Advertising	14,174	13,890
Information technology	3,600	3,600
Office supplies	1,639	2,883
Professional services	1,928	4,384
	191,980	172,920
<b>GOVERNANCE EXPENSES</b>		
Board governance	222,617	198,899
Meeting costs	54,399	—
Board development	—	—
Insurance	4,503	4,360
	291,125	212,141
<b>ADMINISTRATION EXPENSES</b>		
Salaries and benefits	170,638	148,163
Management fees	28,931	60,245
Promotions	45,225	55,665
Sponsorships and donations	44,386	55,050
Rent and occupancy	37,421	37,419
Advertising	20,486	24,230
Amortization	20,232	21,310
Travel	21,949	14,174
Professional development	13,628	10,879
Professional services – audit	14,100	10,756
Telephone and cellular	8,873	7,852
Office supplies	4,525	5,638
Professional services – legal	14,459	3,499
Repairs and maintenance	3,789	2,359
Bank charges and interest	593	586
Minor equipment	212	—
	449,447	457,825
<b>COMMUNITY CONTRIBUTIONS</b>		
Community contributions	6,861,437	7,096,480
De-committed community contributions	(221,600)	(376,867)
	6,639,837	6,719,613
<b>Total expenses</b>	<b>7,572,389</b>	<b>7,562,499</b>
<b>Excess of revenue over expenses</b>	<b>(73,111)</b>	<b>163,310</b>

Statement of Changes in Net Assets

For the year ended March 31, 2018

	Invested in capital net assets	Internally restricted	Unrestricted assets	2018	2017
Net assets, beginning of year	27,173	671,787	—	698,960	535,650
Excess (deficiency) of revenues over expenses	(20,232)	—	(52,879)	(73,111)	163,310
Net transfer to (from) unrestricted	—	(66,500)	66,500	—	—
Net transfer to (from) internally restricted net assets (note 2)	—	13,621	(13,621)	—	—
Net assets, end of year	6,941	618,908	—	625,849	698,960

Statement of Cash Flows

For the year ended March 31, 2018

	2018	2017
<b>Cash provided by (used for) the following activities Operating</b>		
Excess of revenue over expenses	(73,111)	163,310
Amortization	20,232	21,310
De committed community contributions	(221,600)	(376,867)
	(274,479)	(192,247)
Changes in working capital accounts		
Accounts receivable	1,019	2,078
Prepaid expenses and deposits	4,067	(4,143)
Accounts payable and accruals	981	5,339
Community contributions payable	(223,265)	1,298
	(491,677)	(187,675)
<b>Investing</b>		
Purchase of capital assets	—	(10,776)
	(10,776)	(10,776)
<b>Decrease in cash resources</b>	<b>(491,677)</b>	<b>(198,451)</b>
<b>Cash resources, beginning of year</b>	<b>2,563,338</b>	<b>2,761,789</b>
<b>Cash resources, end of year</b>	<b>2,071,661</b>	<b>2,563,338</b>
<b>Cash resources are composed of:</b>		
Cash	1,452,753	1,891,551
Reserve cash	618,908	671,787
	2,071,661	2,563,338

Notes to the Financial Statements

For the year ended March 31, 2018

**1. Incorporation and nature of the organization**  
Northern Lights Community Development Corporation (“the Corporation”) was incorporated under the Non profit Corporations Act, 1995, of Saskatchewan and thus is exempt from income taxes under Part I of the Income Tax Act (“the Act”). In order to maintain its status as a registered not for profit organization under the Act, the Corporation must meet certain requirements within the Act. In the opinion of management these requirements have been met.

The Corporation's purpose is to distribute funds for charitable purposes to First Nations charities and organizations and Non First Nations charities and organizations in the communities in which the Corporation is located and in the surrounding area. The Corporation receives funding from the Government of Saskatchewan as a distribution of a portion of net proceeds derived from the Northern Lights Casino.

**2. Significant accounting policies**  
The financial statements have been prepared in accordance with Canadian accounting standards for not for profit organizations set out in Part III of the CPA Canada Handbook Accounting, as issued by the Accounting Standards Board in Canada, and include the following significant accounting policies:

**Cash and cash equivalents**  
Cash and cash equivalents include balances with banks and short term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in reserve cash.

**Capital assets**  
Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution if fair value can be reasonably determined. Amortization is provided using the various method at rates intended to amortize the cost of assets over their estimated useful lives

	Method	Rate
Automotive	straight line	30 %
Computer equipment	straight line	40 %
Equipment	straight line	5 years
Leasehold improvements	straight line	5 years

**Internally restricted funds**  
In 2018, the Corporation's board of directors internally restricted \$618,908 (2017 \$671,787) of unrestricted net assets to be used for emergency funding. The board of directors also has internally restricted net assets invested in capital assets of \$6,941 (2017 \$27,173). These internally restricted amounts are not available for other purposes without approval by the board of directors.

**Revenue recognition**  
The Corporation follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.



Allocation of expenses

The Corporation incurs a number of general support expenses that are common to the administration of the Corporation.

Salaries and benefits expense reported in the statement of operations of \$341,278 (2017 – \$296,321) are reported after allocation of 50% (2017 – 50%) between direct and administration expenses. Office supplies expenses reported in the statement of operations of \$6,164 (2017 – \$8,521) are reported after allocation of \$1,639 (2017 – \$2,883) to direct expenses. Advertising expenses reported in the statement of operations of \$34,660 (2017 – \$38,120) are reported after allocation of \$14,174 (2017 – \$13,890) to direct expenses.

Community contributions

The Corporation meets its objectives by providing charitable contributions to First Nation communities, charities and organizations and Non First Nation charities and organizations. The Corporation holds back a percentage of funding approved for charitable contributions until the recipient organizations provide reporting on the use of funds. As at March 31, 2018 the Corporation de committed \$221,600 (2017 – \$376,867) of these holdbacks payable as no reporting was received from recipient organizations.

Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not for profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in excess of revenues and expenses in the periods in which they become known.

Financial instruments

The Corporation recognizes its financial instruments when the Corporation becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at their fair value, including financial assets and liabilities originated and issued in a related party transaction with management. Financial assets and liabilities originated and issued in all other related party transactions are initially measured at their carrying or exchange amount in accordance with CPA Canada 3840 Related Party Transactions (refer to Note 4).

At initial recognition, the Corporation may irrevocably elect to subsequently measure any financial instrument at fair value. The Corporation has not made such an election during the year. Fair value is determined by using recent arm's length transactions. All financial assets and liabilities are subsequently measured at amortized cost.

Transaction costs and financing fees directly attributable to the origination, acquisition, issuance or assumption of financial instruments subsequently measured at fair value are immediately recognized in the excess of revenues over expenses for the current period. Conversely, transaction costs and financing fees are added to the carrying amount for those financial instruments subsequently measured at amortized cost or cost.

Financial asset impairment:

The Corporation assesses impairment of all of its financial assets measured at cost or amortized cost. The Corporation groups assets for impairment testing when available information is not sufficient

to permit identification of each individually impaired financial asset in the group, there are numerous assets affected by the same factors, or no asset is individually significant. Management considers whether there has been a breach in contract, such as a default or delinquency in interest or principal payments in determining whether objective evidence of impairment exists. When there is an indication of impairment, the Corporation determines whether it has resulted in a significant adverse change in the expected timing or amount of future cash flows during the year. If so, the Corporation reduces the carrying amount of any impaired financial assets to the highest of: the present value of cash flows expected to be generated by holding the assets; the amount that could be realized by selling the assets; and the amount expected to be realized by exercising any rights to collateral held against those assets. Any impairment, which is not considered temporary, is included in current year excess of revenues over expenses.

The Corporation reverses impairment losses on financial assets when there is a decrease in impairment and the decrease can be objectively related to an event occurring after the impairment loss was recognized. The amount of the reversal is recognized in the excess of revenue over expenses in the year the reversal occurs.

3. Capital assets				
		2018	2017	
	Cost	Accumulated amortization	Net book value	Net book value
Automotive	48,115	42,855	5,260	19,694
Computer equipment	11,696	11,696	—	4,849
Equipment	29,074	27,393	1,681	2,630
Leasehold improvements	31,686	31,686	—	—
	120,571	113,630	6,941	27,173

4. Related party transactions

During the year, the Corporation purchased services from entities that are under common control and/or influence as follows:

Prince Albert Grand Council Administration Services Agreement in the amount of \$402,017 (2017 – \$390,882). The annual fee is based on the annual budget approved by the Northern Lights Community Development Corporation's Board of Directors. This agreement expires on March 31, 2022.

As well during the year, the Corporation distributed funds to various First Nation groups which have representation on the Board of Directors of the Corporation. These transactions were in the normal course of operations and were measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

5. Financial instruments

The Corporation, as part of its operations, carries a number of financial instruments. It is management's opinion that the Corporation is not exposed to significant interest, currency, credit, liquidity or other price risks arising from these financial instruments except as otherwise disclosed.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. Changes in market interest rates may have an effect on the cash flows associated with some financial assets and liabilities, known as cash flow risk, and on the fair value of other financial assets or liabilities, known as price risk.

The Corporation is exposed to interest rate risk with respect to cash in the bank, all of which are expected to be realized within one year, and which are subject to floating interest rates..



COMMUNITY INFRASTRUCTURE

FIRST NATION/ORGANIZATION

Army Navy & Airforce Veterans  
Army Navy & Airforce Veterans  
Army Navy & Airforce Veterans  
Army Navy & Airforce Veterans  
Big River First Nation  
Big River First Nation  
Big River First Nation  
Buckland Fire & Rescue  
Buffalo River Dene Nation  
Canoe Lake Cree First Nation  
Canoe Lake Cree First Nation  
Clearwater River Dene Nation  
Clearwater River Dene Nation  
Eagle's Lake Cree First Nation  
Eagle's Lake Cree First Nation  
Flying Dust First Nation  
Flying Dust First Nation  
Flying Dust First Nation  
Fond du Lac First Nation  
Fond du Lac First Nation  
Fond du Lac First Nation  
James Smith Cree Nation  
James Smith Cree Nation  
James Smith Cree Nation  
La Plonge First Nation  
La Plonge First Nation  
La Plonge First Nation  
La Plonge First Nation  
LLRIB Grandmother's Bay  
LLRIB Grandmother's Bay  
LLRIB Grandmother's Bay  
LLRIB Hall Lake  
LLRIB Hall Lake  
LLRIB Hall Lake  
LLRIB La Ronge  
LLRIB La Ronge  
LLRIB La Ronge  
LLRIB La Ronge  
LLRIB La Ronge  
LLRIB La Ronge  
LLRIB Little Red  
LLRIB Little Red  
LLRIB Little Red  
LLRIB Stanley Mission  
LLRIB Stanley Mission  
LLRIB Sucker River  
LLRIB Sucker River  
LLRIB Sucker River  
LLRIB Sucker River  
LLRIB Sucker River  
Meadow Lake Tribal Council  
Ministikiwan Lake Cree Nation  
MLCN Little Red  
MLCN Little Red  
MLCN Little Red  
Montreal Lake Cree Nation  
PBCN Denare Beach  
PBCN Deschambault Lake  
PBCN Deschambault Lake  
PBCN Pelican Narrows  
PBCN Sandy Bay  
PBCN Sandy Bay  
PBCN Southend  
PBCN Sturgeon Landing  
PBCN Sturgeon Landing  
PBCN Sturgeon Landing  
Pelican Lake First Nation  
Red Earth Cree Nation  
Red Earth Cree Nation  
Red Earth Cree Nation  
Royal Canadian Legion BR #2  
Shoal Lake Cree Nation  
Sturgeon Lake First Nation

PROJECT

Install New Outlet for Deep Fryer  
Install Sewage Pumps & Piping  
Installation of Sink, Repair Water Line  
Repair Air Exchanger  
Purchase of Admin Vehicle  
Purchase of Vermer Rake & Baler  
Purchase of Wheel Loader  
Rapid Response Fire Truck  
Vermette Lake Healing Lodge  
Arena Project  
Gravel Development  
Purchase of 2 Bobcats  
Purchase of Garbage Truck  
Gravel Development  
Youth Centre  
Coach Bus Purchase  
Parking Lot Improvements  
Purchase of Mower  
Community Dock  
Home Fire Protection  
Pine Channel Roof Cover  
Elder & Program Activity Centre  
Senior Housing Upgrades  
Treaty 6 Gathering - Flag Poles  
Fire Fighters Project  
Solar Garden  
Van Purchase  
Van Purchase  
Community Fire Guard  
Community Fire Guard Ph II  
Garage Shop & Storage Unit  
Community Clean Up  
Purchase of 12 Passenger Van  
Sikachu Community Youth Centre  
Bells Point Roadway Trail  
Bells Point Traditional Trail  
Bells Point Youth Centre  
Chimney Retro Fit Project  
Community Garden  
Community Hall Equipment  
Repairs to Bigstone Church  
Gas Bar Upgrade  
Home Improvements for Elders  
Sand & Gravel Equipment Upgrade  
School Bus Purchase  
School Intercom Purchase  
Community Garden  
Community Utility Cart  
Nemeiben Lake Youth Lodge  
Nemeiben Lake Youth Lodge  
Nemieban Lake Youth Lodge  
IT Strategic Review  
Grader Purchase  
Band Office Renovations  
Blue Building Renovations  
Youth Centre Project Ph I  
Purchase of 15 Passenger Van  
Community Graveyard Clean Up  
Food Pantry  
Radio Station  
Bus Purchase Ph I  
Housing Renovation Project  
Housing Renovation Project  
Elder's Haven Furniture  
Facility Improvements  
Office Complex Furniture  
Purchase of Watercraft  
Pelican Lake Service Truck  
Emergency Response Equipment  
Headstart Passenger Van  
Store Expansion  
Cooling System  
Youth Centre Renovations  
Community Hall Murals

2017 - 2018 PROJECTS

Sturgeon Lake First Nation  
Sturgeon Lake First Nation  
Sturgeon Lake First Nation  
Sturgeon Lake First Nation  
Wahpeton Dakota Nation  
Wahpeton Dakota Nation  
Waterhen Lake First Nation  
Waterhen Lake First Nation  
Witchikan Lake First Nation  
Witchikan Lake First Nation

Community Transportation  
Office Communications  
Office Communications Upgrades  
Office Interactive Whiteboard  
Purchase of Shuttle Submission  
Transportation Vehicle  
Youth Centre  
Radio Station  
Road Repair  
Garbage Truck/Septic Truck  
Sewer Truck

ECONOMIC DEVELOPMENT

FIRST NATION/ORGANIZATION

Fond du Lac First Nation  
Fond du Lac First Nation  
PBCN Deschambault Lake  
PBCN Pelican Narrows  
PBCN Pelican Narrows  
Prince Albert Grand Council  
Shoal Lake Cree Nation  
Shoal Lake Cree Nation  
Wahpeton Dakota Nation

PROJECT

Fond du Lac Fishery  
Trapper's Assistance  
Forestry Project  
Grocery Store Ph I  
Laptop Purchases  
NSTA Fur Table  
Economic Development Program  
Trapper Training  
Tatanka Store Equipment

SOCIAL DEVELOPMENT

FIRST NATION/ORGANIZATION

Catholic Family Services of PA  
Habitat for Humanity  
PA Cooperative Health Centre  
PBCN Sandy Bay

PROJECT

Stepping Up  
5 Year Pledge Campaign  
Raising Awareness  
Good Food Box Program

CULTURE

FIRST NATION/ORGANIZATION

Agency Chiefs Tribal Council  
Beardy's & Okemasis First Nation  
Big River First Nation  
Birch Narows Dene Nation  
Birch Narows Dene Nation  
Birch Narows Dene Nation  
Birch Narows Dene Nation  
Birch Narows Dene Nation  
Black Lake Dene Nation  
Canoe Lake Cree First Nation  
Chakastaypasin Band  
Chakastaypasin Band  
Cumberland House Cree Nation  
Cumberland House Cree Nation  
Eagle's Lake First Nation  
English River First Nation  
English River First Nation  
Flying Dust First Nation  
Friends of the Park  
Hatchet Lake First Nation  
James Smith Cree Nation  
James Smith Cree Nation  
LaPlonge First Nation  
LLRIB Grandmother's Bay  
LLRIB Grandmother's Bay  
LLRIB Hall Lake  
LLRIB Hall Lake  
LLRIB Hall Lake  
LLRIB La Ronge  
LLRIB La Ronge  
LLRIB La Ronge  
LLRIB La Ronge  
LLRIB Little Red  
LLRIB Little Red  
LLRIB Stanley Mission  
LLRIB Stanley Mission  
LLRIB Sucker River  
LLRIB Sucker River  
LLRIB Sucker River

PROJECT

Cultural Event  
Pow Wow  
Cultural Event  
2018 BNDN Winter Festival  
2018 Winter Cultural Camp  
Molly's Beach Cultural Camp  
Summer Cultural Festival  
Family Campout 2017  
Trapper's Assistance  
Cultural Event  
Cultural Event  
Reinstatement of Strategic Planning  
Christmas 2017  
Cultural Event  
Cultural Event  
Cultural Event  
Winter Festival 2018  
Cultural Camp 2017  
1st Annual Indigenous Film Festival  
Cultural Event  
Pow Wow  
Southern Sector Gathering  
Cultural Event 2017  
Gospel Jamboree  
Woodland Cree Gathering  
Cultural Activities  
Outdoor Skills Project  
Woodland Cree Gathering  
Cultural Activities  
Men's Cultural Camp  
Women's Wellness Workshop  
Woodland Cree Gathering  
Cultural Activities  
Woodland Cree Gathering  
Cultural Event  
Woodland Cree Gathering  
Cultural Activities  
Cultural Camp  
Woodland Cree Gathering

(Culture Cont.)

Makwa Sahgaiehcan First Nation  
Meadow Lake Tribal Council  
Meadow Lake Tribal Council  
Minisitikwan Lake Cree Nation  
MLCN Little Red  
MLCN Little Red  
Montreal Lake Cree Nation  
Montreal Lake Cree Nation  
Montreal Lake Cree Nation  
Musqua Entertainment  
PA Historical Society  
PA Model Forest  
PA Multicultural Council  
PA Winter Festival  
PBCN - Deschambault Lake  
PBCN Denare Beach  
PBCN Denare Beach  
PBCN Deschambault Lake  
PBCN Kinoosao  
PBCN Kinoosao  
PBCN Kinoosao  
PBCN Kinoosao  
PBCN Pelican Narrows  
PBCN Pelican Narrows  
PBCN Sandy Bay  
PBCN Sandy Bay  
PBCN Sandy Bay  
PBCN Sandy Bay  
PBCN Southend  
PBCN Southend  
PBCN Southend  
PBCN Southend  
PBCN Sturgeon Landing  
PBCN Sturgeon Landing  
PBCN Urban  
PBCN Urban  
PBCN Urban  
PBCN Urban  
PBCN Urban  
Peter Chapman Band  
Peter Chapman Band  
Peter Chapman Band  
Prince Albert Grand Council  
Prince Albert Grand Council  
Prince Albert Grand Council  
Prince Albert Grand Council  
Prince Albert Grand Council  
Red Earth Cree Nation  
Shoal Lake Cree Nation  
Shoal Lake Cree Nation  
SK Country Music Association  
Sturgeon Lake First Nation  
Sturgeon Lake First Nation  
Sturgeon Lake First Nation  
Thundering Sky Dance Troupe  
Wahpeton Dakota Nation  
Wahpeton Dakota Nation  
Wahpeton Dakota Nation  
Wahpeton Dakota Nation  
Waterhen Lake First Nation  
Witchehan Lake First Nation

Pow Wow & Treaty Day Celebration  
Cultural Event  
Dene Historical Site  
Treaty Day Celebrations  
Cultural Camp 2017  
Woodland Cree Gathering  
Cultural Ground Site Development  
Molanosa Days 2017  
Woodland Cree Gathering  
Voices of the North  
Cataloging First Nations Artifacts  
Nation to Nation Buffalo Treaty  
Tapestrama Cultural Festival  
2018 PA Winter Festival  
Cultural Gathering  
PBCN Denare Beach  
Cultural Event  
Woodland Cree Gathering  
Woodland Cree Gathering  
Cultural Event  
Fall Cultural Gathering  
History Research Project  
Woodland Cree Gathering  
Treaty Day Celebrations  
Woodland Cree Gathering  
40th Annual Winter Festival  
Cultural Event  
Sokatisewan School Cultural Camp  
Woodland Cree Gathering  
Cultural Event  
Fall Cultural Gathering  
History Research Project  
Woodland Cree Gathering  
Woodland Cree Gathering  
Cultural Event  
Treaty Day Celebrations  
Woodland Cree Gathering  
BCCS 30th Anniversary  
Cultural Days  
Cultural Event  
Cultural Event  
Cultural Event  
Sesquicentennial Canoe Quest  
Thanadelthur 300 Year Commemoration  
3rd Annual Senators Cup  
Cultural Camp 2017  
Cultural Event  
Cultural Event  
SCMA Music Awards  
Cultural Activities  
Southern Sector Gathering  
Winter Festival  
Regalia Making & Dance Instruction  
Dakota Language & Culture  
Language Revival  
Southern Sector Gathering  
Wacipi Pow Wow  
Cultural Event  
Cultural Event

RECREATION

**FIRST NATION/ORGANIZATION**  
Aallcann Development Fastball  
Army Navy & Airforce Veterans  
Beardy's & Okemasis Cree Nation  
Beardy's & Okemasis Cree Nation  
City of PA - PA Skateboard & BMX  
Crescent Acres Community Club  
Cumberland House Cree Nation  
English River First Nation  
English River First Nation  
English River First Nation  
James Smith Cree Nation  
James Smith Cree Nation  
LLRIB Grandmother's Bay  
LLRIB La Ronge  
LLRIB La Ronge  
LLRIB La Ronge  
LLRIB Little Red  
Makwa Sahgaiehcan First Nation  
Meadow Lake Tribal Council  
Meadow Lake Tribal Council

**PROJECT**  
2018 World Junior Championships  
Refurbish Shuffle Board  
2018 Tony Cote Winter Games  
Youth Sports & Rec  
Kinsmen Skateboard & BMX  
CACCC Tennis Program  
Arena Operations  
2017 FSIN Summer Games  
Arena Maintenance  
Memorial Hockey Tournament  
FSIN Youth Softball Championship  
Sports Day  
2017 FSIN Summer Games  
Community Boat Dock  
JRMCC BMX Track  
Summer Recreation Program  
Team Woodland Winter Games  
MSFN Minor Hockey  
2018 Tony Cote Winter Games  
SK Summer Games

MLCN Little Red  
Montreal Lake Cree Nation  
Montreal Lake Cree Nation  
Montreal Lake Cree Nation  
Northern Regional Rec Centre  
PA Downtown Business Improvements  
PA Titans Jr B Hockey Team  
PAGC/NLC Golf Committee  
PBCN Denare Beach  
PBCN Denare Beach  
PBCN Deschambault Lake  
PBCN Urban  
PBCN Urban  
Performing Arts Warehouse  
Peter Chapman Band  
Prince Albert AAA Mintos  
Prince Albert Grand Council  
Prince Albert Grand Council  
Shoal Lake Cree Nation  
Shoal Lake Cree Nation  
Sturgeon Lake First Nation  
Sturgeon Lake First Nation  
Waterhen Lake First Nation

2018 Spring Soccer  
Spring/Summer Youth Soccer  
Youth Hockey  
Youth Soccer  
Reconditioned Zamboni  
Street Fair 2017  
PA Titans Jr B Hockey Team  
Annual Golf Tournament  
Youth Outdoor Sports Program  
Youth Sports Programming  
Recreational Worker  
Minor Hockey 2017-18  
Recreational Hockey  
5th Annual Dance Blast  
2018 FSIN Winter Games  
Weight Room & Equipment  
3rd Annual Senators Cup  
Team Woodland Girls Hockey  
Minor Hockey  
Minor Hockey  
Boys & Girls Golf League  
Community Skating Rinks  
SK Winter Games  
Arena Messanine Renovations

EDUCATION

**FIRST NATION/ORGANIZATION**  
Black Lake First Nation  
Black Lake First Nation  
Makwa Sahgaiehcan First Nation

**PROJECT**  
Stony Rapids Youth Travel Group  
Water Treatment Operator Training  
Strong Path Community Program

JUSTICE

**FIRST NATION/ORGANIZATION**  
Beardy's & Okemasis Band  
MLCN Little Red  
PBCN Pelican Narrows  
Prince Albert Grand Council  
Prince Albert Grand Council  
Red Earth Cree Nation

**PROJECT**  
Community Security Initiative  
Surveillance System  
Peace Keepers Start Up  
13th Annual Memorial Walk  
Wahpeton Justice/Crime Control  
Governance Structure Review

HEALTH

**FIRST NATION/ORGANIZATION**  
Agency Chiefs Tribal Council  
PA Share A Meal  
Spinal Cord Injury of SK  
Victoria Hospital Foundation  
Wahpeton Dakota Nation  
WJ Berezowsky Public School

**PROJECT**  
Vehicle Replacement  
Green Leaf Project  
PREVAAIL  
Give A Little Life Day  
Environmental Hazard Removal  
Nutrition Snack Program

SENIORS & YOUTH

**FIRST NATION/ORGANIZATION**  
Agency Chiefs Tribal Council  
Big Brothers & Big Sisters  
Big River First Nation  
Birch Narrows Dene Nation  
Canoe Lake Cree First Nation  
Chakastaypasin Band  
Eagle's Lake Cree First Nation  
English River First Nation  
Flying Dust First Nation  
Fond du Lac First Nation  
Hatchet Lake First Nation  
Hatchet Lake First Nation  
Hatchet Lake First Nation  
Hatchet Lake First Nation  
James Smith Cree Nation  
Kaministikanahliko-Skak Cree Naion  
La Plonge First Nation  
LLRIB Grandmother's Bay  
LLRIB Hall Lake  
LLRIB La Ronge  
LLRIB La Ronge  
LLRIB La Ronge  
LLRIB Little Red  
LLRIB Stanley Mission  
LLRIB Sucker River  
Makwa Sahgaiehcan First Nation

**PROJECT**  
Elder's Event  
In School Mentoring  
Elder's Christmas  
Lac St Anne Pilgrimage  
Elder's Event  
Elder's Event  
Elder's Event  
Lac St Anne Pilgrimage  
Elder's Event  
Firewood for Elderly  
Elder's Event  
Youth Canoe Quest  
Youth Carnival  
Youth Cultural Teaching Camp  
Treaty 6 Gathering  
National Elder's Gathering  
Elder's Trip 2017  
Woodland Cree Gathering  
Elder's Trip  
7th Annual Pine House Gathering  
Elder's Trip  
Elder's Trip  
Elder's Event  
Elder's Trip  
Pow Wow & Treaty Day Celebration

Meadow Lake Tribal Council  
Ministikwan Lake Cree Nation  
MLCN Little Red  
Montreal Lake Cree Nation  
PA Indian Metis Friendship Centre  
PBCN Denare Beach  
PBCN Denare Beach  
PBCN Deschambault Lake  
PBCN Kinoosao  
PBCN Kinoosao  
PBCN Pelican Narrows  
PBCN Sandy Bay  
PBCN Sandy Bay  
PBCN Sandy Bay  
PBCN Sandy Bay  
PBCN Southend  
PBCN Sturgeon Landing  
PBCN Urban  
Peter Chapman Band  
Peter Chapman Band  
Peter Chapman Band  
Prince Albert Grand Council  
Prince Albert Grand Council  
Red Earth Cree Nation  
Shoal Lake Cree Nation  
Sturgeon Lake First Nation  
TRI 4 Kids for Camp  
Wahpeton Dakota Nation

Elder's Event  
Elder's Trip  
Elder's Trip  
Elder's Trip  
Elder's Tea  
Elder's Christmas  
Elder's Fall Harvest  
Youth Camp  
Elder's Event  
Annual Winter Festival  
Elder's Gathering  
Elder's Event  
Elder's Gathering  
1st Annual Moose Hunting Trip  
Annual Caribou Hunt  
Elder's Wood Heating Program  
Elder's Gathering  
Woodland Cree Gathering  
Elder's Cultural Camp  
Elder's Event  
Melfort Fair Bracelets  
Youth Camp  
Fine Arts Festival  
NSTAC Far North Youth & Elders  
AFN - Elder's Trip  
Elder's Event  
Cultural Guidance  
Summer & Cultural Camp  
Elder's Event

Wahpeton Dakota Nation  
Waterhen Lake First Nation  
Witchehan Lake First Nation

Fit Up & Supplies  
Elder's Trip  
Elder's Event6

OTHER

**FIRST NATION/ORGANIZATION**  
Agency Chiefs Tribal Council  
Cumberland House Cree Nation  
Fond du Lac First Nation  
Fond du Lac First Nation  
Jim Pattison Broadcast Group  
LLRIB La Ronge  
PA Central Dog Mushers  
PBCN Denare Beach  
PBCN Deschambault Lake  
PBCN Pelican Narrows  
PBCN Southend  
PBCN Sturgeon Landing  
PBCN Urban  
Prince Albert Grand Council  
Prince Albert Grand Council  
Prince Albert Grand Council  
Prince Albert Grand Council  
Prince Albert Grand Council  
St Mary Daycare Inc  
Wahpeton Dakota Nation

**PROJECT**  
Staff Training  
Sen Pierre Settee Fish Derby  
Community Christmas Supper  
Winter Carnival  
XFM Ball Breaker  
Dog Control Initiative  
Crutwell Dog Races  
Community Christmas Supper  
Fish Derby  
Community Christmas Supper  
Christmas Festivity Celebration  
Wood Harvesting for Elders  
Christmas Hamper  
Daycare Gathering  
Treaty Forum Data Collection  
Urban Christmas Dinner  
Women's Commission Banquet  
Womens Commission Remembrance Day  
Teen Infant Accessibility Program  
Arts & Crafts Program



ELIGIBLE PROGRAMS & EVALUTION STRUCTURE

All programs seeking funding from NLCDC must meet one or more of the following criteria:

- Involve partnership initiatives or joint ventures between First Nations and Non-First Nations
- Focus on economic development initiatives
- Focus on services that improve the education, social well being, and/or health of targeted youth, seniors and families
- Create training and/or employment opportunities
- Involve the community in project delivery or implementation
- Demonstrate cultural sensitivity/awareness
- Are Early Intervention programs (i.e. Addiction Assessment and Treatment, Teenage Pregnancy, Stay in School programs)







**NORTHERN LIGHTS**  
COMMUNITY DEVELOPMENT  
CORPORATION



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