



The Northern Lights Community Development Corporation (NLCDC) strives to be the preeminent economic and social development organization in Saskatchewan.

The Corporation is guided by four fundamental principles:

**Equity, Transparency, Accountability & Integrity.**

NLCDC aims to improve the lives of persons living in the catchment area of the Prince Albert Grand Council, Agency Chiefs Tribal Council, Beardy's First Nation, Peter Chapman Band, Chakastaypasin Band, Meadow Lake Tribal Council and the City of Prince Albert and the Rural Municipalities of Buckland and Prince Albert.

“ Our Community Development Corporation has just completed another banner year with our annual donation of \$5,469,754.71 in support of First Nations and Non-First Nations Community Projects throughout our catchment area ”



■ On behalf of the Board of Directors of the Northern Lights Community Development Corporation, I am very pleased to provide the Annual Report for 2011-2012.

Our Community Development Corporation has just completed another banner year with our annual donation of \$5,469,754.71 in support of First Nations and Non-First Nations Community Projects throughout our catchment area.

This now brings our total donation level in excess of \$50,000,000.00 over the past 11 years since our inception

Our funds come directly from 25% of the net profits of the Northern Lights Casino. With the continued success of the Northern Lights Casino, their outstanding efforts allows us to make these significant contributions.

This is without a doubt, one of the main positive impacts that the Northern Lights Casino has on the community it serves.

We are well underway with our new fiscal year and our board is encouraged by the quality of donation applications that continue to be submitted to our office for application process review.

It has been a pleasure to work with my fellow Board Members who represent the various stakeholders of NLCDC. The representation they provide is second to none.

In closing, I would like to recognize and thank our staff for all their hard work and many long hours and dedication to NLCDC.

Sincerely,

Garry Standing  
NLCDC Chairman

**NLCDC  
2012  
BOARD OF  
DIRECTORS**



**<< Garry Standing**  
Garry Standing is a member of the Wahpeton Dakota Nation. Garry is a former Chief of Wahpeton and is currently serving his first term as Councillor.



**<< Eric Sylvestre**  
Eric Sylvestre is a member of the Birch Narrows Dene Nations and is currently serving his first term as Tribal Chief of Meadow Lake Tribal Council. Prior to becoming Tribal chief, Eric was vice chief for 9 years.



**<< Eileen A. MacDonald**  
Eileen MacDonald is a member of the Black Lake Dene Nation and is currently employed as the Education Coordinator for Black Lake Band.



**<< Jim Scarrow**  
Jim Scarrow was elected the 42nd Mayor of the City of Prince Albert on October 2006. Jim is widely recognized for his community involvement and has been formally honored for his contributions. He has served on the Board of Directors since 2006.



**<< Shirley Henderson**  
Shirley Henderson is a member of the Montreal Lake Cree Nation. She has been involved with PAGC Women's Commission since its inception and currently serves as their Chairperson. Shirley is one of the original Board members for NLCDC.



**<< Carl Garvin**  
Carl Garvin is a member of the Red Earth First Nation and became a board member in July 2010. He is a strong advocate for youth in cultural activities.



**<< Peter A. Beatty**  
Peter A. Beatty is a Peter Ballantyne Cree Nation member from the community of Deschambault Lake. He is currently serving his tenth (10) consecutive term as Councillor for his community.



**<< Tammy Cook-Searson**  
Tammy Cook-Searson is a member of the Lac La Ronge Indian Band and has been Chief since 2005. Prior to becoming a chief, she was a councillor for her First Nation for eight (8) years.



**<< Steven Jim**  
Steven Jim is a member of the Witchekean Lake Band; he has been Chief for the past 6 years.



**<< Jayne Remenda**  
Jayne has twenty-five years leadership, management, marketing, promotions and event planning experience. She is currently serving her first term as City Councillor and has been a Board Member since 2009.



**<< Don Deranger**  
Vice Chief Don Deranger, member of the Fond du Lac Denesuline First Nation; was elected in May 2003 is currently serving his 4th term as Athabasca Vice Chief

**NLCDC STAFF**

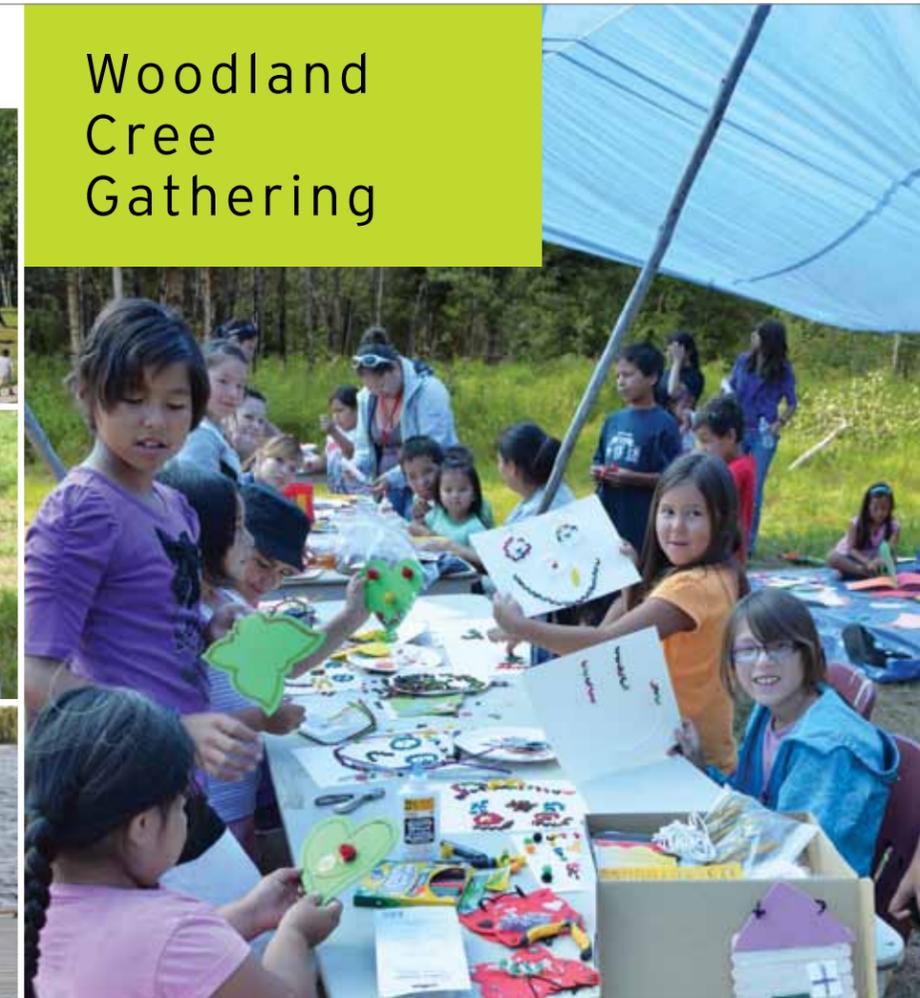


**<< Judy Quong**  
Born and raised in Prince Albert, Judy has many years experience in the Finance field. She has been involved with NLCDC since 2002, initially on a contract basis and now as a full-time staff member.



**<< Jocelyn Longjohn**  
Jocelyn is a member of the Sturgeon Lake First Nation. Jocelyn started with Prince Albert Grand Council in 1998 and later transferred to NLCDC in 2006.

**Woodland Cree Gathering**



In the summer of 2011, the Lac La Ronge Indian Band was given the opportunity to host the popular Woodland Cree Gathering. The five day Gathering was held in Mountain Lake near the Lac La Ronge Band historic community of Stanley Mission.

The many activities offered included; Setting fish nets; Hunting for moose; Rod & reel fishing; Creating traditional fishing weirs; Smoking the 'catch of the day'; Paddle making; Building a birch bark canoe; building birch bark baskets and Setting rabbit snares. The activities were enjoyed by all who attended and participated.

The Gathering is to bring the three Woodland Cree First Nations people together to discuss natural resource issues that many First Nations are facing today. Also, this gathering is for the entire family to come together and meet other First Nations people from all regions and participate in traditional Cree cultural activities and feast on traditional food.

Once again we can proudly say the Gathering was a huge success! We'd like to thank Northern Lights Community Development Corporation for their generous contribution to this very important event for our three First Nations.

## Flying Dust Minor Sports Funding



■ The funding we received from the Northern Lights Community Development Fund as helped and assisted all minor sports program at the English River First Nation both from off reserve and on reserve population.

The fund was able to assist athletes that were participating in off reserve activities such as volleyball, cadet training, martial arts and as well as the cultural related programs.

This funding was also important in assisting and complementing the High School Athletic Programs from a hockey development standpoint. In addition to minor sports development on reserve, the funding make it possible to transport the participating athletes to events outside the community especially for those that want to try their skills at a regional competitive level.

The costs of transportation is usually challenging due to the location of our community. The funding also enable us to recruit someone with the credentials in terms of organizing and implementing the activities. Therefore it is essential for this type of funding to continuously flow into the communities so the continuous development of athletes will take place as well as the progression of coaching of all the minor sports activities.

Another area the funding has assisted the community is getting the proper officiating credentials and getting individuals involved in officiating the variety of sports i.e. volleyball, wrestling, hockey, broomball, and athletics. The funding has also assisted in the registration of individuals in the proper provincial sanctioning bodies like the minor hockey systems at the provincial level.

## Southend Kids Fun Day



■ On August 2 of 2012, I did a Kids Fun Day in Southend at the local playground. I contacted local community workers and the health center joined me, they had Mom's and Tot's Week. There were many prizes for all ages to be won and given away. The local parents and family helped me out with organizing the games and cooking. I was grateful for all the help that was offered during the day. I borrowed 2 large BBQ's and cooked right at the playground.

We had many food items available for the kids and parents. We also had juice boxes and freezes for all the kids. I counted over 90 people in attendance.

We had many games such as relay races, spoon races, egg races, balloon dance and much more. We did draws for the parents for the bigger items purchased. We played games for different ages from toddler to 2 years, 3-5 years, 7-10 years and 10 years and up. We made sure that every child received a prize, even though they didn't win. At the end of the day we had a

few prizes left over, so we gave away prizes to the kids that didn't play and help us clean up.

This event was a great success and was a good experience for the kids. It was a great opportunity to bring the people of Southend together. It was good to see so many people come out to enjoy the day with their children.

We had several of the parents who helped out in so many ways. Some cooked and served the food. Others helped by setting up tables and chairs. They also helped by preparing fun games for the kids and the distribution of the prizes. Their help and generosity was greatly appreciated, which just shows the hospitality of our community.

Once again, this event was a great experience and will be one that will be remembered for a long time. It would be great if this event could become an annual event. It would be one that the children would look forward to, each and every summer.

COMMUNITY INFRASTRUCTURE

FIRST NATION/ORGANIZATION	PROJECT
ACTC Forestry Division	Forest Renewal & Revitalization Ph II
Beardy's & Okemasis First Nation	Camp Tawow Renovations
Beardy's & Okemasis First Nation	Picnic Shelters
Big River First Nation	Charter Bus
Big River First Nation	New Church Project
Birch Narrows Dene Nation	Bus Purchase
Canoe Lake First Nation	Band Hall & Office Renovations
Canoe Lake First Nation	Loader Purchase
Clearwater River Dene Nation	Fire Hall
Cumberland House Cree Nation	Community Hall Furnishings
English River (La Plonge)	Garbage Disposal
English River First Nation	Patuanak Furnishings
Flying Dust First Nation	Arena Project
Fond du Lac First Nation	Arena Project
Fond du Lac First Nation	Windmill/Hydro Project
Hatchet Lake First Nation	Hatchet Lake Store Ph II
Hatchet Lake First Nation	Band Office Project
Island Lake First Nation	Arena Project
James Smith Cree Nation	Renovations to Communiyt Store
James Smith Cree Nation	Commercial Building
James Smith Cree Nation	St Luke's Restoration
LLRIB La Ronge	Boardwalk on Bellis Point
LLRIB La Ronge	Jonas Roberts Memorial Sports Complex
LLRIB La Ronge	Retrofitting Band Office
Meadow Lake Tribal Council	TC Upgrades
MLCN Paskwawaskihk	Spiritual Grounds Renewal
Montreal Lake Cree Nation	Backhoe & Loader Purchase
Montreal Lake Cree Nation	Emergency Vehicle
Montreal Lake Cree Nation	Band Office Furnishings
Montreal Lake Cree Nation	Rink Board Upgrade
PBCN Denare Beach	4WD Quad Project
PBCN Deschambault Lake	Landscaping Project
PBCN Deschambault Lake	Radio Station Project
PBCN Deschambault Lake	Search & Rescue Equipment
PBCN Deschambault Lake	Environmental Regeneration
PBCN Opawikoscikan	Cottage 1 Renovations
PBCN Opawikoscikan	Cottage 13 Renovations
PBCN Opawikoscikan	Kiskacawin Tractor
PBCN Opawikoscikan	Urban Office Equipment
PBCN Pelican Narrows	Boardwalk Ph II
PBCN Pelican Narrows	Garbage Containers Project
PBCN Pelican Narrows	Shoreline Cleanup Project
PBCN Pelican Narrows	Church Upgrades Project
PBCN Sandy Bay	Caterpillar Repairs Project
PBCN Sandy Bay	Church Renovations
PBCN Sandy Bay	Northern Brush Clearing
PBCN Southend	Equipment Repairs Project
PBCN Southend	Ice House Project
PBCN Southend	Recreation Equipment Project
PBCN Southend	Sawmill Project Ph I
PBCN Southend	Kinoosao Ice House
PBCN Sturgeon Landing	Picnic Grounds Project
PBCN Sturgeon Landing	Tractor Project
Peter Chapman Band	Community Planning
Red Earth Cree Nation	Daycare/Headstart Ph I
Red Earth Cree Nation	Corporate Governance Project
Red Earth Cree Nation	Fire Fighting Equipment
Shoal Lake Cree Nation	Daycare Facility
The Royal Canadian Legion	Lounge & Auditorium Upgrades
Wahpeton Dakota Nation	Backhoe Project
Wahpeton Dakota Nation	Floor Cleaning Equipment
Wahpeton Dakota Nation	Water Treatment Plant
Waterhen Lake First Nation	Youth & Wellness Centre
Wesmor Community School	Internet Based Radio Station
Witchehan Lake First Nation	Band Office Ph II

ECONOMIC DEVELOPMENT

FIRST NATION/ORGANIZATION	PROJECT
Black Lake First Nation	Commercial Fishing Project
Buffalo River Dene Nation	Fire Truck
Chakastaypasin First Nation	Research & Development
Fond du Lac First Nation	Community Fire Service

Fond du Lac First Nation
LLRIB La Ronge
LLRIB La Ronge
LLRIB La Ronge
PAGC Main Office
PAGC Main Office
PBCN Denare Beach
PBCN Deschambault Lake
PBCN Deschambault Lake
PBCN Opawikoscikan
PBCN Opawikoscikan
PBCN Southend
PBCN Sturgeon Landing
Pelican Lake First Nation
Pelican Lake First Nation
Peter Chapman Band
Red Earth Cree Nation
Shoal Lake Cree Nation
Shoal Lake Cree Nation
Shoal Lake Cree Nation
Sturgeon Lake First Nation

Fish Processing Plant
Feasibility Study
Traditional Lands Study
Feasibility Study
Commercial Fishing Research
Commercial Fishery
Sawmill Project
Dozer Equipment Repairs
Grader Equipment Repairs
Construction Equipment
Urban Feasibility Study
Community Development
Sawmill Project
Auto Repair Business
Mall & Restaurant Upgrades
Hydro Consultations
Agriculture Equipment
Strategic Feasibility Plan
Community Feasibility Study
School Van Project
Traditional Lands Study
Land Development Study

SOCIAL DEVELOPMENT

FIRST NATION/ORGANIZATION	PROJECT
Acquired Brain Injury	2011 Adult Camp
Acquired Brain Injury	2011 Kids Camp
Army, Navy & Airforce Veterans	Being Safe & Secure Project
Black Lake First Nation	Women's Shelter Study
Children's Haven	Audio & Video Securitiy System
City of PA	Kidzfest 2011
Fond du Lac First Nation	Community Garden
LLRIB La Ronge	Fish Derby
LLRIB Little Red	Community Garden
MLCN Paskwawaskihk	Youth Safe Housing/Healing Centre
Montreal Lake Cree Nation	Summer Blast 2011
Montreal Lake Cree Nation	Canada Day Celebrations
Montreal Lake Cree Nation	2012 Molanosa Days
Montreal Lake Cree Nation	2012 Summer Blast
PA Winter Festival	PA Winter Festival 2012
PAGC Main Office	WMAN Confernce
PAGC Women's Commission	2011 Memorial Walk
PAIMFC	24 Hour Fishing Marathon
PAIMFC	Wilcraft Raffie
PBCN Deschambault Lake	Traditional Life Skills
PBCN Opawikoscikan	Urban Feast Equipment
PBCN Sandy Bay	Grief Support & Trauma
PBCN Sturgeon Landing	Kitchen Equipment
SK Law Enforcement	Torch Run

EDUCATION

FIRST NATION/ORGANIZATION	PROJECT
Minto Rec Centre	FN School Rewards Program
Black Lake First Nation	2012 Grad Class Reward Trip
English River First Nation	Safety Training
Fond du Lac First Nation	School Computer Lab
Fond du Lac First Nation	School Bus Project
Island Lake First nation	School Music Project
LLRIB La Ronge	Technology in the Classroom
LLRIB La Ronge	2011 Youth Haven School
LLRIB Stanley Mission	Junior Forest Rangers
PAGC Main Office	6th Annual Learning Together
PBCN Opawikoscikan	Computer & Resource Room
PBCN Sturgeon Landing	Extra Curricular Activities
SK Advocates for Learning	Ray of Hope Learning

RECREATION

FIRST NATION/ORGANIZATION	PROJECT
Beardy's & Okemasis First Nation	Handicap & Toddler Swings
Beardy's & Okemasis First Nation	WC Memorial Sports Centre
English River (La Plonge)	Community Furnishings
James Smith Cree Nation	School Sports Program
LLRIB La Ronge	Bells Point Beach Park

LLRIB La Ronge
LLRIB Stanley Mission
Makwa Sahgaiehcan First Nation
PBCN Denare Beach
PBCN Denare Beach
PBCN Denare Beach
PBCN Opawikoscikan
PBCN Opawikoscikan
PBCN Opawikoscikan
PBCN Pelican Narrows
PBCN Pelican Narrows
PBCN Sandy Bay
PBCN Sandy Bay
PBCN Sturgeon Landing
Waterhen Lake First Nation

JRMCC Sports
Boxing Ring
Fitness Centre
Canoe Club Project
Canoe Team Project
Youth Hockey Project
Urban Youth Hockey Equipment
Urban Childrens Indoor Sports
Urban Childrens Outdoor Sports
Recreation Program
Recreation Equipment
Youth Sports Equipment
Skate Sharpening Project
Sliding Hill Lighting Project
Hockey Rink Upgrade
Athletic Equipment Upgrade

HEALTH

FIRST NATION/ORGANIZATION	PROJECT
Sturgeon Lake First Nation	Health Centre Ph II
Sturgeon Lake First Nation	Medical Services

CULTURAL

FIRST NATION/ORGANIZATION	PROJECT
Beardy's & Okemasis	Summer Games
Beardy's & Okemasis	Cultural Event
Big River First Nation	Cultural Event
Birch Narrows Dene Nation	Cultural Event
Black Lake First Nation	Cultural Event
Buffalo River Dene Nation	Cultural Event
Canoe Lake First Nation	Cultural Event
Chakastaypasin Cree Nation	Cultural Event
Cumberland House Cree Nation	Cultural Event
Cumberland House Cree Nation	Fish Derby
English River First Nation	Cultural Event
English River First Nation - Laplonge	Cultural Event
Flying Dust First Nation	Cultural Event
Fond du Lac Dene Nation	Cultural Event
Geoff Despains	NLC/PAGC Golf
Hatchet Lake Dene Nation	Cultural Event
Island Lake First Nation	Cultural Event
James Smith Cree Nation	Cultural Event
LLRIB - Grandmother's Bay	Cultural Event
LLRIB - Hall Lake	Cultural Event
LLRIB - La Ronge	Cultural Event
LLRIB - Little Red	Cultural Event
LLRIB - Stanley Mission	Cultural Event
LLRIB - Sucker River	Cultural Event
LLRIB La Ronge	Woodland Cree Gathering
LLRIB La Ronge	Cultural Gathering
LLRIB La Ronge	Cree Curriculum Project
Makwa Sahgaiehcan First Nation	Cultural Event
Meadow Lake Tribal Council	Cultural Event
MLCN - Paskwawaskihk	Cultural Event
Montreal Lake Cree Nation	Cultural Event
Montreal Lake Cree Nation	Molanosa Days
Montreal Lake Cree Nation	TRAP
Musqua Entertainment	Cultural Event
Northern Lights Casino	Powwow
Northern Trappers	Cultural Event
PA Country Music Association	Cultural Event
PA Metis Fall Festival	Cultural Event
PAGC - Women's Commission	Cultural Event
PBCN - Denare Beach	Cultural Event
PBCN - Deschambault Lake	Cultural Event
PBCN - Kinoosao	Cultural Event
PBCN - Opawikoscikan	Cultural Event
PBCN - Pelican Narrows	Cultural Event
PBCN - Sandy Bay	Cultural Event
PBCN - Southend	Cultural Event
PBCN - Sturgeon Landing	Cultural Event
PBCN Deschambault Lake	Cultural Event
Peter Chapman Band	Cultural Event
Prince Albert Grand Council	Cultural Event

Red Earth Cree Nation
Red Earth Cree Nation
Shoal Lake Cree Nation
Shoal Lake Cree Nation
Sturgeon Lake First Nation
Thundering Sky Dance Troupe
Wahpeton Dakota Nation
West Flat Citizens Group Inc
Witchehan Lake First Nation

Fish Derby
Cultural Event
Fish Derby
Cultural Event
Pow Wow Arbor
Cultural Event
Cultural Event
Cultural Event
Cultural Event

JUSTICE

FIRST NATION/ORGANIZATION	PROJECT
Beardy's & Okemasis First Nation	Justice Facility Expansion

SENIOR & YOUTH

FIRST NATION/ORGANIZATION	PROJECT
English River	Minor Sports
Beardy's & Okemasis	Elder's Trip
Big River First Nation	Elder's Trip
Black Lake First Nation	Elder's Trip
Buffalo River Dene Nation	Elder's Trip
Chakastaypasin Cree Nation	Elder's Trip
Cumberland House Cree Nation	Elder's Trip
English River First Nation	Elder's Trip
English River First Nation - Laplonge	Elder's Trip
Flying Dust First Nation	Elder's Trip
Hatchet Lake Dene Nation	Elder's Trip
Island Lake First Nation	Elder's Trip
Lac La Ronge Indian Band	Elder's Trip
Lakeland District	Creative Kids Program
LLRIB - Grandmother's Bay	Elder's Trip
LLRIB - Little Red	Elder's Trip
LLRIB - Sucker River	Elder's Trip
LLRIB La Ronge	Elder's Project
LLRIB Stanley Mission	Canoe Purchase
LLRIB Sucker River	Youth Recreation Transporting
Makwa Sahgaiehcan First Nation	Elder's Trip
Meadow Lake Tribal Council	Elder's Trip
MLCN - Paskwawaskihk	Elder's Trip
Montreal Lake Cree Nation	PA Urban Membership Transportaiton
Montreal Lake Cree Nation	Survival 2012
PA Community Basketball	Basketball Camps
PA Hockey Committee	Hockey Development
PA Kidsport	Kidsport Project
PAGC Main Office	2011 Elder's Gathering
PBCN - Deschambault Lake	Elder's Trip
PBCN - Kinoosao	Elder's Trip
PBCN - Opawikoscikan	Elder's Trip
PBCN - Pelican Narrows	Elder's Trip
PBCN - Sandy Bay	Elder's Trip
PBCN - Southend	Elder's Trip
PBCN Denare Beach	Traditional Camp
PBCN Deschambault Lake	Outdoor Equipment Project
PBCN Deschambault Lake	Elder's Wood Heat Project
PBCN Deschambault Lake	Youth Surrender 2012
PBCN Opawikoscikan	Camping Equipment
PBCN Pelican Narrows	Junior Forest Rangers
PBCN Pelican Narrows	Youth Canoe Club Project
PBCN Pelican Narrows	Youth Music Project
PBCN Pelican Narrows	Elder's Fences for Community
PBCN Pelican Narrows	Youth Investment Leadership
PBCN Southend	Deep Bay Gathering
PBCN Southend	Trapper Orientation
PBCN Southend	Dog By Law Enforcement
PBCN Southend	Kinoosao Traditional Site
Peter Chapman Band	Elder's Trip
Red Earth First Nation	Elder's Trip
Shoal Lake Cree Nation	Elder's Trip
Sturgeon Lake First Nation	Community Cadet Program
Wahpeton Dakota Nation	War of 1812
Wahpeton Dakota Nation	Elder's Trip
Witchehan Lake First Nation	Elder's Trip

**To the Members  
of Northern Lights  
Community Development  
Corporation:**

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian generally accepted accounting principles and ensuring that all information in the annual report is consistent with the statements. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Board of Directors is composed entirely of Directors who are neither management nor employees of the Corporation. The Board is responsible for overseeing

management in the performance of its financial reporting responsibilities, and for approving the financial information included in the annual report. The Board fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Board is also responsible for recommending the appointment of the Corporation's external auditors.

MNP LLP, an independent firm of Chartered Accountants, is appointed by the members to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Board and management to discuss their audit findings.

July 17, 2012



Financial Controller

**To the Members  
of Northern Lights  
Community Development  
Corporation:**

We have audited the accompanying financial statements of Northern Lights Community Development Corporation, which comprise the statement of financial position as at March 31, 2012, and the statements of operations, changes in net assets, and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

**Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian generally accepted accounting policies, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

**Auditors' Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the

risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

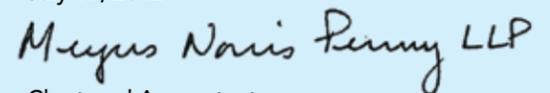
We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Opinion**

In our opinion, the financial statements present fairly, in all material respects, the financial position of Northern Lights Community Development Corporation as at March 31, 2012 and the results of its operations and its cash flows for the then ended in accordance with Canadian generally accepted accounting policies.

Prince Albert, Saskatchewan

July 17, 2012



Chartered Accountants

**Northern Lights Community Development Corporation**  
Statement of Financial Position  
As at March 31, 2012

	2012	2011
<b>Assets</b>		
<b>Current</b>		
Cash	2,801,218	1,831,744
Reserve cash	633,864	532,733
Accounts receivable	4,529	7,026
Prepaid expenses	6,686	10,335
	<b>3,446,297</b>	<b>2,381,838</b>
<b>Capital assets (Note 3)</b>	<b>11,805</b>	<b>24,345</b>
	<b>3,458,102</b>	<b>2,406,183</b>
<b>Liabilities</b>		
<b>Current</b>		
Accounts payable and accruals	1,352	15,715
Community contributions payable	2,811,081	1,833,390
	<b>2,812,433</b>	<b>1,849,105</b>
<b>Net Assets</b>		
Internally restricted invested in capital assets	11,805	24,345
Internally restricted net assets	633,864	532,733
	<b>645,669</b>	<b>557,078</b>
	<b>3,458,102</b>	<b>2,406,183</b>

**Northern Lights Community Development Corporation**  
Statement of Operations  
For the year ended March 31, 2012

	2012	2011
<b>Revenue</b>		
Gaming proceeds	6,535,277	5,585,206
Interest income	9,032	8,147
<b>Total Revenue</b>	<b>6,544,309</b>	<b>5,593,353</b>
<b>Expenses</b>		
Advertising	137,801	181,337
Amortization	12,540	12,570
Board community relations travel	46,476	101,583
Board travel and meetings	90,962	118,641
Board retreat	81,628	81,925
Insurance	4,017	4,017
Interest and bank charges	500	79
Management service agreement	500,000	420,000
Office supplies and printing	3,472	5,753
Printed forms	1,317	8,187
Professional fees	13,702	12,057
Sponsorships	63,147	142,357
Travel – staff	15,415	56,219
Travel – staff community relations	14,995	77,906
	<b>985,972</b>	<b>1,222,631</b>
<b>Community Contributions</b>	<b>5,469,746</b>	<b>4,675,829</b>
<b>Total expenses</b>	<b>6,455,718</b>	<b>5,898,460</b>
<b>Excess (deficiency) of revenues over expenses</b>	<b>88,591</b>	<b>(305,107)</b>

**Northern Lights Community Development Corporation**  
Statement of Cash Flows  
As at March 31, 2012

	2012	2011
<b>Cash provided by (used for) the following operating activities</b>		
Excess of (deficiency) revenues over expenses	88,591	(305,107)
Amortization	12,540	12,570
	<b>101,131</b>	<b>(292,537)</b>
<b>Changes in working capital accounts</b>		
Accounts receivable	2,497	1,346
Prepaid expenses	3,650	(4,362)
Accounts payable and accruals	(14,364)	13,985
Community contributions payable	977,691	(1,263,884)
	<b>1,070,605</b>	<b>(1,545,452)</b>
<b>Increase (decrease) in cash resources</b>	<b>1,070,605</b>	<b>(1,545,452)</b>
Cash resources, beginning of year	2,364,477	3,909,929
<b>Cash resources, end of year</b>	<b>3,435,082</b>	<b>2,364,477</b>
<b>Cash resources are composed of:</b>		
Cash	2,801,218	1,831,744
Reserve cash	633,864	532,733
	<b>3,435,082</b>	<b>2,364,477</b>

**Northern Lights Community Development Corporation**  
Notes to the Financial Statements  
For the year ended March 31, 2012

**1. Incorporation and commencement of operations**

Northern Lights Community Development Corporation ("the Corporation") was incorporated under the Non Profit Corporations Act, 1995, of Saskatchewan. The purpose of the Corporation is to distribute funds for charitable purposes to First Nation charities and organizations and Non First Nations charities and organizations in the community in which the Corporation is located and in the surrounding area. The Corporation receives funding from the Government of Saskatchewan as a distribution of a portion of net proceeds derived from the Northern Lights Casino.

**2. Significant accounting policies**

The financial statements have been prepared in accordance with Canadian generally accepted accounting principles using the following significant accounting policies:

**Cash and cash equivalents**

Cash and cash equivalents include balances with banks and short term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

**Capital assets**

Capital assets are recorded at cost. The cost for contributed capital assets is considered to be fair value at the date of contribution. Amortization is provided using the various methods at rates intended to amortize the cost of assets over their estimated useful lives.

	Method	Rate
Computer equipment	declining balance	40%
Equipment	straight-line	5 years
Leasehold improvements	straight-line	5 years

**Internally restricted funds**

In 2012, the Corporation's board of directors internally restricted \$633,864 (2011 - \$532,733) of unrestricted net assets to be used for emergency funding. The board of directors also has internally restricted net assets invested in capital assets of \$11,805 (2011 - \$24,345). These internally restricted amounts are not available for other purposes without approval by the board of directors.

**Revenue recognition**

The Corporation follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

**Measurement uncertainty**

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in excess of revenues and expenses in the periods in which they become known.

Approved on behalf of the Board



Chairperson



Vice Chairperson

**Northern Lights Community**  
Statement of Changes in Net Assets  
For the year ended March 31, 2012

	Invested in capital assets	Internally restricted net assets	Unrestricted	2012	2011
<b>Changes in Net Assets</b>					
Net assets, beginning of year	24,345	532,733	-	577,078	862,185
Excess (deficiency) of revenues over expenses	(12,540)	-	101,131	88,591	(305,107)
Transfer to internally restricted net assets	-	101,131	(101,131)	-	-
<b>Net assets, end of year</b>	<b>11,805</b>	<b>633,864</b>	<b>-</b>	<b>645,669</b>	<b>557,078</b>

**Financial instruments**

**Held for trading:** The Corporation has classified the following financial assets and liabilities as held for trading: cash and marketable securities.

These instruments are initially recognized at their fair value. Transactions to purchase or sell these items are recorded on the trade date.

Held for trading financial instruments are subsequently measured at their fair value. Gains and losses arising from changes in fair value are recognized immediately in the statement of revenues and expenses.

**Loans and receivables:** The Corporation has classified the following financial assets as loans and receivables: accounts receivable. These assets are initially recognized at their fair value. Transactions to purchase or sell these items are recorded on the trade date.

Loans and receivables are subsequently measured at their amortized cost, using the effective interest method. Gains and losses arising from changes in fair value are recognized in excess of revenues over expenses upon derecognition or impairment.

**Other financial liabilities:** The Corporation has classified the following financial liabilities as other financial liabilities: community contributions payable. These liabilities are initially recognized at their fair value. Transactions to purchase or sell these items are recorded on the trade date.

Other financial liabilities are subsequently measured at amortized cost using the effective interest method. Gains and losses arising from changes in fair value are recognized in excess of revenues over expenses upon derecognition or impairment.

**Recent Accounting Pronouncements**

**Canadian accounting standards for not-for-profit organizations**

In October 2010, the Accounting Standards Board (AcSB) approved the accounting standards for private sector not-for-profit organizations (NFPOs) to be included in Part III of the CICA Handbook-Accounting ("Handbook"). Part III will comprise:

The existing "4400 series" of standards dealing with the unique circumstances of NFPOs, currently in Part V of the Handbook; and,

The new accounting standards for private enterprises in Part II of the Handbook, to the extent that they would apply to NFPOs.

Effective for fiscal years beginning on or after January 1, 2012, private sector NFPOs will have the option to adopt either Part III of the Handbook or International Financial Reporting Standards (IFRS). Earlier adoption is permitted. The Corporation expects to adopt Part III of the Handbook as its new financial reporting standards. The Corporation does not expect the adoption of Part III of the Handbook to have a material impact on its financial statements

**3. Capital assets**

	Cost	Accumulated amortization	2012 Net book value	2011 Net book value
Computer equipment	920	920	-	337
Equipment	26,432	21,291	5,141	10,801
Leasehold improvements	31,686	25,022	6,664	13,207
	59,038	47,233	11,805	24,345

**4. Commitments**

The Corporation has committed future funding from its gaming proceeds for community contributions in the amount of \$560,000 for the March 31, 2012 fiscal year (2011 - \$925,000).

**5. Related party transactions**

During the year, the Corporation purchased services from entities that are under common control and/or influence as follows:

Prince Albert Grand Council Management Services Agreement in the amount of \$500,000 (2011 - \$420,000).

As well during the year, the Corporation distributed funds to various First Nation groups which have representation on the Board of Directors of the Corporation. These transactions were in the normal course of operations and were measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

**6. Financial instruments**

The Corporation as part of its operations carries a number of financial instruments. It is management's opinion that the Corporation is not exposed to significant interest, currency or credit risks arising from these financial instruments except as otherwise disclosed.

**Interest rate risk**

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. Changes in market interest rates may have an effect on the cash flows associated with some financial assets and liabilities, known as cash flow risk, and on the fair value of other financial assets or liabilities, known as price risk.

The Corporation is exposed to interest rate risk with respect to cash, all of which are expected to be realized within one year, and which are subject to floating interest rates.

**7. Capital management**

The Corporation's objectives when managing capital are to safeguard the entity's ability to continue as a going concern, so that it can continue to provide contributions to various communities. The Corporation sets the amount of internally restricted net assets in order to have funds available to provide emergency funding for communities in need. They monitor the spending in other areas, such as advertising and sponsorships to ensure that there is a maximum level of funding available for the communities.

The Corporation has the following as capital:

Internally restricted invested in capital assets	\$ 11,805
Internally restricted net assets	\$ 633,864

**8. Comparative figures**

Certain comparative figures have been reclassified to conform with current year presentation.

>> All programs seeking funding from NLCDC must meet one or more of the following criteria:

- Involve partnership initiatives or joint ventures between First Nations
- Focus on economic development initiatives
- Focus on services that improve the education, social well being, and/or health of targeted youth, seniors and families
- Create training and/or employment opportunities
- Involve the community in project delivery or implementation
- Demonstrate cultural sensitivity/awareness
- Are Early Intervention programs (i.e. Addiction Assessment and Treatment, Teenage Pregnancy, Stay in School programs)

**NLCD Evaluation Structure**

- STEP 1 Receive application submission
- STEP 2 Prescreening
- STEP 3 Application Screening Evaluation and Recommendation
- STEP 4 Request Additional information, Confirmation of all other Funding sources as required
- STEP 5 Board Meeting Approved for Funding Release of First Payment
- STEP 6 Monitoring projects (may include site visits)
- STEP 7 Follow up Report received at NLCDC office (Financial & Activity Report)
- STEP 8 Evaluation of final report
- STEP 9 Board response to funding project changes
- STEP 10 Final Evaluation Report - Release of Final Payment





**NORTHERN LIGHTS**  
COMMUNITY DEVELOPMENT  
CORPORATION

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